



# **DRUG ENFORCEMENT ADMINISTRATION ANNUAL FINANCIAL STATEMENTS FISCAL YEAR 2011**

U.S. Department of Justice  
Office of the Inspector General  
Audit Division

Audit Report 12-17  
February 2012



# **DRUG ENFORCEMENT ADMINISTRATION ANNUAL FINANCIAL STATEMENTS FISCAL YEAR 2011**

## **OFFICE OF THE INSPECTOR GENERAL COMMENTARY AND SUMMARY**

This audit report contains the Annual Financial Statements of the Drug Enforcement Administration (DEA) for the fiscal years (FY) ended September 30, 2011, and September 30, 2010. Under the direction of the Office of the Inspector General (OIG), KPMG LLP performed DEA's audit in accordance with U.S. generally accepted government auditing standards. The audit resulted in an unqualified opinion on the FY 2011 financial statements. An unqualified opinion means that the financial statements present fairly, in all material respects, the financial position and the results of the entity's operations in conformity with U.S. generally accepted accounting principles. For FY 2010, the DEA also received an unqualified opinion on its financial statements (OIG Report No. 11-16).

KPMG LLP also issued reports on internal control over financial reporting and on compliance and other matters. The auditors identified one significant deficiency in internal control in the FY 2011 *Independent Auditors' Report on Internal Control over Financial Reporting*. The significant deficiency related to weaknesses identified in DEA's reporting of non-valued seized evidence. Additionally, no instances of non-compliance with applicable laws and regulations, and the *Federal Financial Management Improvement Act of 1996* were identified during the audit in the FY 2011 *Independent Auditors' Report on Compliance and Other Matters*.

The OIG reviewed KPMG LLP's reports and related documentation and made necessary inquiries of its representatives. Our review, as differentiated from an audit in accordance with U.S. generally accepted government auditing standards, was not intended to enable us to express, and we do not express, an opinion on DEA's financial statements, conclusions about the effectiveness of internal control, conclusions on whether DEA's financial management systems substantially complied with the *Federal Financial Management Improvement Act of 1996*, or conclusions on compliance with laws and regulations. KPMG LLP is responsible for the attached auditors' reports dated November 4, 2011, and the conclusions expressed in the reports. However, our review disclosed no instances where KPMG LLP did not comply, in all material respects, with U.S. generally accepted government auditing standards.

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ANNUAL FINANCIAL STATEMENTS  
FISCAL YEAR 2011**

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## **MESSAGE FROM THE CHIEF FINANCIAL OFFICER**

Fiscal year 2011 was another successful year for the Drug Enforcement Administration in financial management. For the thirteenth consecutive year, we received an unqualified ("clean") audit opinion on our consolidated financial statements. Furthermore, our financial statement audit is completely free of any material weaknesses. These audit results are evidence of the hard work and collaboration among the 309 DEA offices world-wide and our commitment to sound financial management practices, especially in these challenging financial times.

Although extraordinarily challenging, DEA successfully implemented the Unified Financial Management System (UFMS) in January 2009. Fiscal year 2011 was our second full year of operating and processing all financial and procurement transactions in the new system. The successful implementation of UFMS is critical to the future financial successes of our agency, but ultimately we will always rely on the cooperation and participation of DEA employees at all levels to achieve our goals and maintain our already high standards in financial management.

We continued to make improvements in the area of obligation management; to account for our obligations in a timely and accurate manner. Our ability to properly manage agency resources is key to the success of DEA's mission. I am pleased to say that as a result of our hard work DEA's auditors did not identify any significant findings related to the management of obligations.

Unfortunately, however, the auditors chose to include a finding related to the reporting of non-valued evidence. Specifically, they determined that DEA pulled information from the wrong data field in STRIDE. STRIDE is a DEA system that tracks the weight of drugs we have on hand in our laboratories. This specific query is not used for any other purpose than for disclosure in the financial statements. The information recorded in STRIDE is and has always been accurately recorded.

This error had no material impact on DEA's financial statements. Drug evidence weight is reported only as a footnote and is not financial in nature. DEA had the correct number in STRIDE and, more importantly, there was no question regarding the safeguarding of DEA's drug evidence. The adjustment made in the current year was simply a matter of DEA pulling the wrong number out of a system that had the right number in it. This mistake has been corrected and drug evidence balances were properly reflected at year end. The auditors issued no recommendation with this finding. I want to emphasize that this finding in no way suggests that DEA has taken a step backward in its outstanding record of financial management, nor does it diminish DEA's impressive accomplishments in the area of financial management. Nonetheless, the auditors determined that auditing standards compelled them to issue a significant deficiency in this area. We understand that this decision was a matter of professional judgment by the auditors but we disagree with their assessment of the importance of this error.

On behalf of the Administrator and entire Executive Staff, I would like to thank the many talented and dedicated men and women in DEA who are responsible for this year's exceptional record. DEA's Senior Leadership is keenly aware of the pivotal role financial management plays in service to our Special Agents and other core personnel. In particular, I would like to congratulate the financial management staff in Headquarters and the field for their tireless efforts to maintain solid financial management practices, as evidenced by the outstanding results of this year's testing. I am privileged to be a part of this fine community of individuals and I consider this report a reflection of the outstanding service these dedicated people provide to DEA, day in and day out.

A handwritten signature in black ink that reads "Frank Kalder". The signature is written in a cursive style with a long horizontal flourish extending to the right.

Frank M. Kalder  
Chief Financial Officer  
October 28, 2011

**Management's Discussion and Analysis**

**Unaudited**

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**U.S. DEPARTMENT OF JUSTICE  
DRUG ENFORCEMENT ADMINISTRATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
(unaudited)**

**MISSION AND ORGANIZATIONAL STRUCTURE**

**Mission**

The mission of the Drug Enforcement Administration (DEA) is to enforce the controlled substances laws and regulations of the United States (U.S.) and bring to the criminal and civil justice system of the U.S., or any other competent jurisdiction, those organizations and principal members of organizations involved in the growing, manufacturing, or distribution of controlled substances appearing in or destined for illicit traffic in the U.S., including organizations that use drug trafficking proceeds to finance terror; and to recommend and support enforcement-related programs aimed at reducing the availability of and demand for illicit controlled substances on the domestic and international markets.

**Organizational Structure of the DEA**

The DEA is a component of the Department of Justice (DOJ). It is headed by an Administrator, who is appointed by the President and confirmed by the Senate. During fiscal year (FY) 2011, the DEA operated a total of 226 Domestic Offices, which consisted of 21 Domestic Field Divisions, through which 37 Domestic District Offices, 117 Resident Offices, and 51 Posts of Duty reported. The DEA also operated 83 Foreign Offices, which consisted of 64 Foreign Country Offices and 19 Resident Offices in 63 countries. Of the 83 Foreign Offices, nine offices reported through Domestic Field Divisions (seven through the Caribbean Field Division and two through the Miami Field Division).

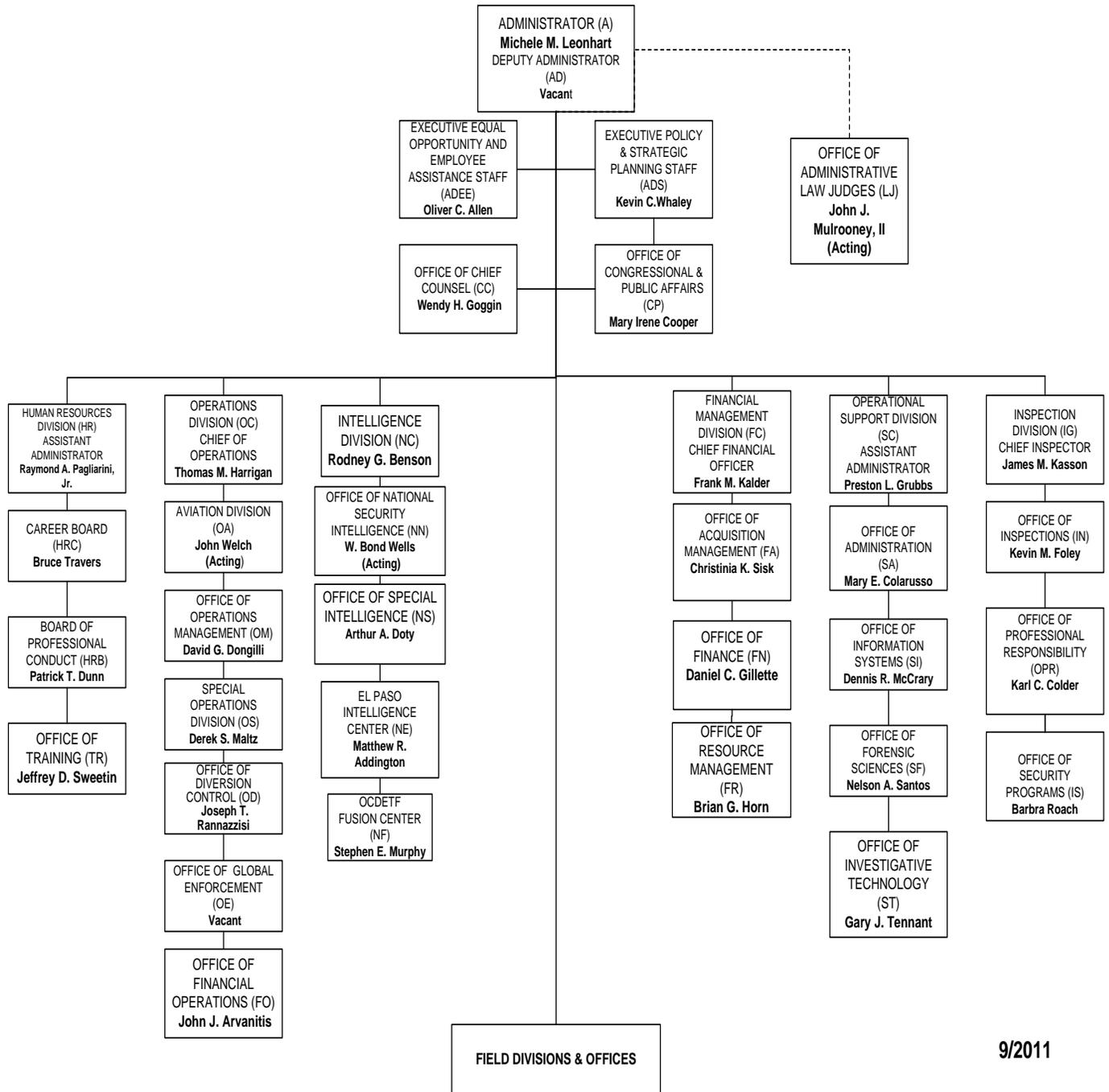
The DEA's authorized positions for FY 2011 are 11,082 positions, including 5,356 Special Agents. The chart below provides a breakout of the DEA's staffing by position category and compares authorized positions to on-board strength at the end of FY 2011:

| <b>FY 2011 Staffing Data <sup>1</sup></b> |                             |   |
|---|-----------------------------|---|
| <b>Position Category</b>                  | <b>Authorized Positions</b> | <b>On-Board Strength<br/>September 30, 2011<sup>2</sup></b> |
| Special Agent                             | 5,356                       | 4,839   |
| Diversion Investigator                    | 576                         | 527   |
| Intelligence Specialist                   | 981                         | 820   |
| Chemist                                   | 353                         | 301   |
| Support <sup>3</sup>                      | 3,816                       | 3,159   |
| <b>TOTAL</b>                              | <b>11,082<sup>4</sup></b>   | <b>9,646</b>  |

<sup>1</sup> Includes 1,309 Organized Crime Drug Enforcement Task Force (OCDETF) Program reimbursable positions, one U.S. European Command (USEUCOM), and one National Maritime Intelligence Center (NMIC) reimbursable positions.  
<sup>2</sup> Reflects on-board strength as of Pay Period 19, which ended September 24, 2011. Pay Period 19 is classified as the Final Pay Period for FY 2011 by the Office of Personnel Management (OPM) and DOJ.  
<sup>3</sup> Support includes all Professional/Administrative and Technical/Clerical Positions and Employees.  
<sup>4</sup> Excludes 50 positions (35 Special Agent, 8 Intelligence Specialist, and 7 Support) approved in the FY 2010 Southwest Border Supplemental.

The chart below depicts the Headquarters Offices that report to the Deputy Administrator and/or the Administrator:

## Drug Enforcement Administration



9/2011

## FINANCIAL STRUCTURE

In FY 2011, the DEA had available funding in seven different annual, multi-year, and no-year appropriations. Generally, the DEA's annual appropriation provides for most, but not all, salaries and expenses and core program activities, while multi-year and no-year funding provides for a variety of specialized programs, activities, and functions.

## PERFORMANCE INFORMATION

### Resources

Under the DOJ Strategic Plan, the DEA's resources are devoted to the achievement of DOJ Strategic Goals 1, Prevent Terrorism and Promote the Nation's Security, and 2, Prevent Crime, Enforce Federal Laws, and Represent the Rights and Interests of the American People.

**Table 1. Source of DEA Resources  
(Dollars in Thousands)**

| Source  | FY 2011             | FY 2010             | Change %    |
|---|---------------------|---------------------|-------------|
| <b>Earned Revenue:</b>                          | \$ 722,910          | \$ 678,302          | 6.6%        |
| <b>Budgetary Financing Sources:</b>             |                     |                     |             |
| Appropriations Received                         | 2,019,682           | 2,053,353           | (1.6)%      |
| Appropriations Transferred In/Out               | 71,029              | 39,756              | 78.7%       |
| <b>Other Financing Sources:</b>                 |                     |                     |             |
| Transfers In/Out Without Reimbursement          | 14,358              | 9,518               | 50.9%       |
| Imputed Financing From Costs Absorbed by Others | 89,229              | 75,709              | 17.9%       |
| <b>Total</b>                                    | <b>\$ 2,917,208</b> | <b>\$ 2,856,638</b> | <b>2.1%</b> |

**Table 2. How DEA Resources are Spent  
(Dollars in Thousands)**

| Strategic Goal (SG)  | FY 2011             | FY 2010             | Change %    |
|--|---------------------|---------------------|-------------|
| SG 1. Prevent Terrorism and Promote the Nation's Security  |                     |                     |             |
| Total Gross Cost   | \$ 106,082          | \$ 100,315          | 5.8%        |
| Less: Total Earned Revenue   | 693                 | 632                 | 9.7%        |
| <i>Total Net Cost of Operations</i>  | <b>\$ 105,389</b>   | <b>\$ 99,683</b>    | <b>5.7%</b> |
| SG 2. Prevent Crime, Enforce Federal Laws, and Represent the Rights and Interests of the American People |                     |                     |             |
| Total Gross Cost   | \$ 2,929,005        | \$ 2,801,202        | 4.6%        |
| Less: Total Earned Revenue   | 722,217             | 677,670             | 6.6%        |
| <i>Total Net Cost of Operations</i>  | <b>\$ 2,206,788</b> | <b>\$ 2,123,532</b> | <b>4.0%</b> |

## **FY 2011 Financial Highlights**

**Strategic Goal 1, Prevent Terrorism and Promote the Nation's Security**, includes the DEA's membership in the Intelligence Community (IC), a special investigations unit, support of counterterrorism intelligence inquiries, Afghanistan Foreign-deployed Advisory and Support Teams (FAST), and the DEA's enforcement operations in the Middle East, Central Asia, and Southwest Asia, such as Operation Containment. FY 2011 is the fifth year that the DEA is scoring resources as Strategic Goal 1. In FY 2011, Goal 1 net costs increased by 5.7 percent. Each year, DEA receives a transfer from the Department of State to support operations in Afghanistan. A significant amount of the funding that DEA received in FY 2010 was obligated late in the year. Because there was no significant decrease in funding from the Department of State in FY 2011, the expensing of the FY 2010 obligations in FY 2011 caused an increase in Goal 1 net costs.

**Strategic Goal 2, Prevent Crime, Enforce Federal Laws, and Represent the Rights and Interests of the American People**, includes the majority of the DEA's enforcement and regulatory activities. In FY 2011, Strategic Goal 2 net costs increased by 3.9 percent.

### **Data Reliability and Validity**

The DEA views data reliability and validity as critically important in the planning and assessment of our performance. As such, this document includes a discussion of data validation, verification, and any data limitations for each performance measure presented. Each Reporting Component ensures that data reported meets the following criteria:

*At a minimum, performance data are considered reliable if transactions and other data that support reported performance measures are properly recorded, processed, and summarized to permit the preparation of performance information in accordance with criteria stated by management. Performance data need not be perfect to be reliable, particularly if the cost and effort to secure the best performance data possible will exceed the value of any data so obtained.*

In addition, the DEA was requested to ensure that data reported met the Office of Management and Budget (OMB) standards for data reliability as presented in OMB Circular No. A-11, *Preparation, Submission and Execution of the Budget*, Section 230.2 (f), *Relationships Between the Annual Program Performance Report, the Annual Performance Plan, and the Accountability Report*. Based on a review of the OMB standard, the DEA has determined that its performance data is reliable.

## **FY 2011 REPORT ON SELECTED RESULTS**

**STRATEGIC GOAL 1: Prevent Terrorism and Promote the Nation's Security** – 4.6 percent of the DEA's Net Costs support this Goal.

### **PROGRAM:**

#### ***Background/Program Objectives:***

#### **Intelligence and National Security**

In recognition of the national security threat that illegal drugs pose to the U.S., the contributions that the DEA makes in the area of national security, and the continued mandate for increased intelligence sharing between law enforcement and intelligence agencies, DEA's Office of National Security Intelligence (ONSI) was designated a member of the Intelligence Community

(IC) in February 2006. Since February 2006, the DEA has enhanced its ability to exploit its confidential sources for national and homeland security issues and the dissemination of information to the IC and other law enforcement agencies.

The ONSI is a component of the DEA's Intelligence Division (NC) within the DEA Headquarters. The ONSI conducts exclusively the operational responsibilities of the NC in order to ensure separation of the DEA's intelligence and law enforcement functions. The objective of the ONSI is to maximize the DEA's contribution to national security, while protecting the primacy of its law enforcement mission. Through the efforts of the ONSI, the DEA fulfills the requirement to share intelligence mandated by the USA Patriot Act and the Attorney General's guidelines to share information. ONSI facilitates full and appropriate intelligence coordination and information sharing with the other members of the IC and homeland security elements to enhance U.S. efforts to reduce the supply of drugs, protect national security, and combat global terrorism.

The DEA collection management system, managed through the ONSI, plays a critical role in the facilitation of information sharing with the IC. The system includes Intelligence Analysts based at the DEA's headquarters and in the field who serve as the interface between the IC and the DEA's primary law enforcement mission. The collection management system provides the tool for satisfying internal DEA requirements as well as intelligence requirements from the law enforcement community, IC, and other information-sharing partners. The ONSI, through its Collection Requirements Unit, has developed and implemented methodologies for responding to IC requirements with information derived from law enforcement operations and investigations. These processes are designed to identify, gather, collate and disseminate information in response to identified requirements in a structured manner that will maximize the value of the information to the end user.

Another key component of the ONSI is the DEA's Reports Officer Program, which is responsible for reviewing DEA investigative and intelligence reporting for the purpose of extracting and disseminating to other U.S. intelligence and federal law enforcement agencies information that could assist in protecting homeland security. These Intelligence Information Reports (IIRs) enhance information sharing. DEA's Reports Officer Program provides thousands of IIRs to the IC. These reports, while based on information derived from drug investigations, provide information on a variety of national security issues, including terrorism, weapons of mass destruction (WMD), biological weapons, political corruption, and foreign policy interests.

**Performance Measure:** Percentage of IC Requests for Information (RFIs) Provided by the Requested Deadline

|  |   |
|--|---|
| <b><i>FY 2002 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2003 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2004 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2005 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2006 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2007 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2008 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2009 Actual Performance</i></b> | 90%                                     |
| <b><i>FY 2010 Actual Performance</i></b> | 85%                                     |
| <b><i>FY 2011 Target</i></b>             | 100%                                    |
| <b><i>FY 2011 Actual Performance</i></b> | 75%                                     |

**Data Collection and Storage:** As a result of receiving RFIs from a variety of sources, including the DEA, IC, and Law Enforcement (LE) partners, the ONSI researches information and develops products. These products are internally tracked through an MS Access database. The ONSI also uses a SIPERNET-based shared system (FORUM) for customer and field units to track the status of the RFIs. The ONSI does not maintain any databases of IC or LE partners' information. The answers to all RFIs are retained in a secure hard copy file section at the ONSI.

**Data Validation and Verification:** Each RFI is validated through the ONSI Collection Requirements Management System (CRMS) Unit.

**Data Limitations:** None known at this time.

### ***Discussion of FY 2011 Results:***

As of September 30, 2011, DEA provided 75 percent of IC RFIs by the requested deadline. Each year, DEA's target is to meet 100 percent of the requested deadlines; however, with the newness of this program, there are anticipated fluctuations as the program grows. The decline between on time performance between FY 2010 and FY 2011 reflects increased workload as ONSI accepts more IC requests with short deadlines.

### ***Background/Program Objectives:***

#### **Enforcement Operations in the Middle East, Central Asia, and Southwest Asia**

The DEA expanded its overseas presence to continue investigative efforts against organizations in the Middle East, Central Asia, and Southwest Asia region and pursue links to foreign terrorist organizations. The DEA implements administrative, diplomatic, and investigative measures to reduce the flow of drugs into world markets and dismantle drug-related terrorist activities. The DEA is currently engaging in proactive enforcement and intelligence gathering operations targeting the command and control structure of heroin trafficking organizations in the Afghanistan and Southwest Asia region.

**Performance Measure:** Disrupt or Dismantle Priority Target Organizations (PTOs) Linked to Consolidated Priority Organization Targets (CPOT) and Not Linked to CPOTs in the Middle East, Central Asia and Southwest Asia Regions

|  |  |
|--|--|
| <b><i>FY 2002 Actual Performance</i></b> | N/A, Measure first reported in FY 2007.                                      |
| <b><i>FY 2003 Actual Performance</i></b> | N/A, Measure first reported in FY 2007.                                      |
| <b><i>FY 2004 Actual Performance</i></b> | N/A, Measure first reported in FY 2007.                                      |
| <b><i>FY 2005 Actual Performance</i></b> | N/A, Measure first reported in FY 2007.                                      |
| <b><i>FY 2006 Actual Performance</i></b> | N/A, Measure first reported in FY 2007.                                      |
| <b><i>FY 2007 Actual Performance</i></b> | 4 PTOs Disrupted or Dismantled<br>(1 Linked to CPOT/ 3 Not Linked to CPOT)   |
| <b><i>FY 2008 Actual Performance</i></b> | 8 PTOs Disrupted or Dismantled<br>(2 Linked to CPOT/ 6 Not Linked to CPOT)   |
| <b><i>FY 2009 Actual Performance</i></b> | 12 PTOs Disrupted or Dismantled<br>(6 Linked to CPOT/ 6 Not Linked to CPOT)  |
| <b><i>FY 2010 Actual Performance</i></b> | 10 PTOs Disrupted or Dismantled<br>(1 Linked to CPOT/ 9 Not Linked to CPOT)  |
| <b><i>FY 2011 Target</i></b>             | N/A, DEA does not target its performance in these regions                    |
| <b><i>FY 2011 Actual Performance</i></b> | 23 PTOs Disrupted or Dismantled<br>(0 Linked to CPOT/ 23 Not Linked to CPOT) |

**Priority Target Organizations (PTOs)  
International & Domestic Enforcement - Goal 1  
Disrupted and Dismantled<sup>1</sup>**

| Fiscal Year    | PTO Linkages            | OCDETF         |                 |       | Non-OCDETF     |                 |       | Total          |                 |       |
|----------------|-------------------------|----------------|-----------------|-------|----------------|-----------------|-------|----------------|-----------------|-------|
|                |                         | PTOs Disrupted | PTOs Dismantled | Total | PTOs Disrupted | PTOs Dismantled | Total | PTOs Disrupted | PTOs Dismantled | Total |
| FY 2007 Actual | PTOs Linked to CPOT     | 0              | 0               | 0     | 0              | 1               | 1     | 0              | 1               | 1     |
|                | PTOs Not Linked to CPOT | 0              | 0               | 0     | 1              | 2               | 3     | 1              | 2               | 3     |
|                | Total, FY 2007 Actual   | 0              | 0               | 0     | 1              | 3               | 4     | 1              | 3               | 4     |
| FY 2008 Actual | PTOs Linked to CPOT     | 0              | 0               | 0     | 0              | 2               | 2     | 0              | 2               | 2     |
|                | PTOs Not Linked to CPOT | 0              | 0               | 0     | 2              | 4               | 6     | 2              | 4               | 6     |
|                | Total, FY 2008 Actual   | 0              | 0               | 0     | 2              | 6               | 8     | 2              | 6               | 8     |
| FY 2009 Actual | PTOs Linked to CPOT     | 0              | 0               | 0     | 5              | 1               | 6     | 5              | 1               | 6     |
|                | PTOs Not Linked to CPOT | 0              | 0               | 0     | 4              | 2               | 6     | 4              | 2               | 6     |
|                | Total, FY 2009 Actual   | 0              | 0               | 0     | 9              | 3               | 12    | 9              | 3               | 12    |
| FY 2010 Actual | PTOs Linked to CPOT     | 0              | 0               | 0     | 1              | 0               | 1     | 1              | 0               | 1     |
|                | PTOs Not Linked to CPOT | 0              | 0               | 0     | 6              | 3               | 9     | 6              | 3               | 9     |
|                | Total, FY 2010 Actual   | 0              | 0               | 0     | 7              | 3               | 10    | 7              | 3               | 10    |
| FY 2011 Actual | PTOs Linked to CPOT     | 0              | 0               | 0     | 0              | 0               | 0     | 0              | 0               | 0     |
|                | PTOs Not Linked to CPOT | 0              | 0               | 0     | 20             | 3               | 23    | 20             | 3               | 23    |
|                | Total, FY 2011 Actual   | 0              | 0               | 0     | 20             | 3               | 23    | 20             | 3               | 23    |

<sup>1</sup> Includes disruptions, closed (PTARRS status code E) and disruptions pending dismantlements (PTARRS status code D) Prior to FY 2003, DEA did not include disruptions pending dismantlements in its reported numbers of PTO disruptions

**Data Definition:** Disruption means impeding the normal and effective operation of the targeted organization, as indicated by changes in organizational leadership and/or changes in methods of operation, including, for example, financing, trafficking patterns, communications or drug production. Disruption Pending Dismantlement means impeding the normal and effective operation of the targeted organization, but continuing towards the organization's complete evisceration such that it is incapable of operating and/or reconstituting itself. Dismantlement means destroying the organization's leadership, financial base and supply network such that the organization is incapable of operating and/or reconstituting itself. The first CPOT List was issued in September 2002, and is updated semi-annually. The List identifies the most significant international drug trafficking and money laundering organizations and those primarily responsible for the Nation's drug supply. Enforcement agencies are focused on identifying links among disparate domestic drug trafficking and money laundering organizations and on making connections to their ultimate sources of supply. Investigators continually work up and across the supply chain, with the goal of disrupting and dismantling the entire network controlled by or supporting a given CPOT organization. An organization is considered "linked" to a CPOT, if credible evidence exists (i.e., from corroborated confidential source information, phone tolls, Title III intercepts, financial records, or other similar investigative means) of a nexus between the primary target of the investigation and a CPOT target. The nexus need not be a direct connection to the CPOT, so long as a valid connection exists to a verified associate or component of the CPOT organization.

**Data Collection and Storage:** Each Country Office Attaché or Special Agent in Charge (SAC) nominates PTOs in the Priority Target Activity Resource Reporting System (PTARRS) based on intelligence information. Headquarters staff ensures that PTOs are tracked and nominations are supported by data and information.

**Data Validation and Verification:** PTARRS provides its users with a means of electronically proposing, nominating, reviewing, editing, and tracking PTO investigations, including the PTO's eventual disruption and dismantlement. The roles in the electronic approval chain are as follows:

- Special Agent (SA) - The SA, Task Force Officer, or Diversion Investigator collects data on lead cases that will be proposed as PTOs. They can create, edit, update, and propose a PTO record.
- Group Supervisor (GS) – The GS/Country Attaché (CA) coordinates and plans the allocation of resources for a proposed PTO. The GS/CA can create, edit, update, propose, resubmit, and approve a PTO record.

- Assistant Special Agent in Charge (ASAC) - The ASAC/Assistant Regional Director (ARD) reviews the PTO proposed and approved by the GS/CA, ensuring that all the necessary information meets the criteria for a PTO. The ASAC/ARD can also edit, update, resubmit, or approve a proposed PTO.
- Special Agent in Charge (SAC) - The SAC/Regional Director (RD) reviews the proposed PTO from the ASAC/ARD and is the approving authority for the PTO. The SAC/RD can also edit, update, resubmit, or approve a proposed PTO.

**Headquarters Responsibilities**

- Operations Division (OC) – The Section Chief of the Data & Operational Accountability Section (OMD), or his designee, is the PTO Program Manager, and is responsible for the review of all newly approved PTO submissions and their assignment to the applicable OE or FO section. The PTO Program Manager may request that incomplete submissions be returned to the field for correction and resubmission. OMD is also responsible for tracking and reporting information in the PTO Program through PTARRS; and is the main point-of-contact for the PTO program and PTARRS related questions.
- OMD will assign PTO's based on the nexus of the investigation to organizations located in specific geographic areas of the world, or to specific program areas. After assignment of a PTO, the appointed HQ section becomes the point-of-contact for that PTO and division/region personnel should advise appropriate HQ section personnel of all significant activities or requests for funding during the course of the investigation. The Staff Coordinator (SC) assigned to the PTO will initiate a validation process to include a review for completeness and confirmation of all related linkages (e.g., CPOTs.) In the unlikely event that the documentation submitted is insufficient to validate reported linkages the SC will coordinate with the submitting office to obtain the required information.
- All PTO cases that are reported as disrupted or dismantled must be validated by OMD or the OCDETF Section (OMO). OMD will validate all non-OCDETF related PTO cases and OMO will validate all OCDETF related cases. These disruptions and dismantlements are reported to the Executive Office of OCDETF via memo by OMO.

**Data Limitations:** All statistics are limited by a lack of a relational link between case files and enforcement outputs (e.g., arrest, seizure, and work hour data). The link is inferred through data manipulation, but some areas are prone to error until all data systems are linked in a relational manner, and errors are prevented through data validation and referential integrity.

**Discussion of FY 2011 Enforcement Operations in the Middle East, Central Asia, and Southwest Asia Accomplishments:**

As of September 30, 2011, the DEA disrupted or dismantled 23 PTO investigations not linked to CPOT in the Middle East, Central Asia and Southwest Asia Regions.

The DEA is working to establish a permanent presence and develop strong relationships with its host nation law enforcement counterparts in countries located in this region. As there has been a link established between terrorists and drug trafficking organizations, the DEA is engaging in proactive drug enforcement and intelligence gathering operations with its host nation counterparts by targeting the command and control structure of heroin trafficking organizations operating in the Middle East, Central Asia, and Southwest Asia region. Through Operation Containment, (an intensive, multi-national program that attempts to place a security belt around Afghanistan to prevent processing chemicals from entering and opium and heroin from leaving the country), the DEA continued to work with countries from Central Asia, the Caucasus, Europe, and Russia to reduce the heroin flowing out of Afghanistan.

DEA does not target its performance in these regions. Therefore, DEA has not established targets for FY 2011 for disrupting and dismantling foreign PTOs linked and not linked to CPOT in the Middle East, Central Asia and Southwest Asia. This area of the world poses significant

operational risks and challenges to DEA personnel, which makes it difficult to conduct enforcement operations on a consistent basis. DEA cannot unilaterally investigate and arrest high-level drug traffickers in the foreign arena, so DEA's success is contingent upon host nation law enforcement cooperation to include intelligence sharing and participation. Also, specific countries located in these regions currently lack self-sustaining counternarcotics police institutions and effective criminal justice systems to adequately address counter drug efforts. All of the abovementioned factors make it extremely challenging to project anticipated performance.

**STRATEGIC GOAL 2: Prevent Crime, Enforce Federal Laws, and Represent the Rights and Interests of the American People** – 95.4 percent of the DEA's Net Costs support this Goal.

## **PROGRAM:**

### ***Background/Program Objectives:***

#### **International and Domestic Enforcement**

The DEA is committed to bringing organizations involved in the growing, manufacturing, or distribution of controlled substances to the criminal and civil justice system of the U.S., or any other competent jurisdiction. To accomplish its mission, the DEA targets PTOs, which represent the major drug supply and money laundering organizations operating at the international, national, regional, and local levels that have a significant impact upon drug availability in the United States. Specifically, the Priority Targeting Program focuses on dismantling entire drug trafficking networks by targeting their leaders for arrest and prosecution, confiscating the profits that fund continuing drug operations, and eliminating international sources of supply. As entire drug trafficking networks from sources of supply to the distributors on the street are disrupted or dismantled, the availability of drugs within the United States will be reduced.

PTOs identified by the DEA's domestic field divisions and foreign country offices are tracked using the PTARRS, an Oracle database used to track operational progress and the resources used in the related investigations, (i.e., investigative work hours and direct case-related expenses). Through PTARRS, DEA assesses and links PTOs to drug trafficking networks, which address the entire continuum of the drug conspiracy.

In its effort to target PTOs, the DEA is guided by key drug enforcement programs such as the Organized Crime Drug Enforcement Task Forces (OCDETF) program. Specifically, the DEA participated in approximately 85 percent and had the lead or co-lead in approximately 77 percent of all OCDETF investigations in FY 2011. The DEA, through the OCDETF program, targeted the drug trafficking organizations on the DOJ's FY 2011 CPOT list – the "Most Wanted" drug trafficking and money laundering organizations believed to be primarily responsible for the Nation's illicit drug supply.

The disruption or dismantlement of CPOT-linked organizations is primarily accomplished through multi-agency and multi-regional investigations directed by the DEA and the Federal Bureau of Investigation (FBI). These investigations focus on the development of intelligence-driven efforts to identify and target drug trafficking organizations that play a significant role in the production, transportation, distribution, and financial support of large scale drug trafficking operations. The DEA's ultimate objective is to dismantle these organizations so that reestablishment of the same criminal organization is impossible.

The DEA's current long-term objective is to maximize the Monetary Value of Currency, Property and Drugs Seized (Drug Trafficker Revenue Denied). Drug Trafficker Revenue Denied reflects

the outcome of activities scored to DEA's International, Domestic and State and Local Decision Units. In FY 2005, DEA established a five-year plan with annual milestones through FY 2009 to meet the challenge of crippling drug cartels so that they are unable to reconstitute their operations with new leadership. DEA planned to continue increasing its asset and drug seizures until it achieved an annual goal of \$3.0 billion in revenue denied to drug trafficking organizations through new domestic and international seizure strategies, which was reached and exceeded in FY 2009. Due to the difficult situation created by the current budget environment, DEA's overall funding was reduced and the number of on-board Special Agents decreased in FY 2011. As a result, DEA did not meet its ambitious target of \$3.0 billion for Drug Trafficker Revenue Denied with \$2.7 billion reported as of September 30, 2011, representing a shortfall of 10 percent.

**Performance Measure:** Disrupt or Dismantle International and Domestic PTOs Linked to CPOT Targets and Not Linked to CPOT Targets

|  |  |
|--|--|
| <b><i>FY 2002 Actual Performance</i></b>         | 222 PTOs Disrupted or Dismantled<br>(30 Linked to CPOT / 192 Not Linked to CPOT)                   |
| <b><i>FY 2003 Actual Performance</i></b>         | 416 PTOs Disrupted or Dismantled<br>(52 Linked to CPOT / 364 Not Linked to CPOT)                   |
| <b><i>FY 2004 Actual Performance</i></b>         | 674 PTOs Disrupted or Dismantled<br>(159 Linked to CPOT / 515 Not Linked to CPOT)                  |
| <b><i>FY 2005 Actual Performance</i></b>         | 1,103 PTOs Disrupted or Dismantled<br>(282 Linked to CPOT / 821 Not Linked to CPOT)                |
| <b><i>FY 2006 Actual Performance</i></b>         | 1,244 PTOs Disrupted or Dismantled.<br>(231 Linked to CPOT/ 1,013 Not Linked to CPOT)              |
| <b><i>FY 2007 Actual Performance</i></b>         | 1,431 PTOs Disrupted or Dismantled.<br>(194 Linked to CPOT/ 1,237 Not Linked to CPOT)              |
| <b><i>FY 2008 Actual Performance</i></b>         | 2,087 PTOs Disrupted or Dismantled<br>(334 Linked to CPOT / 1,753 Not Linked to CPOT)              |
| <b><i>FY 2009 Actual Performance</i></b>         | 2,126 PTOs Disrupted or Dismantled<br>(355 Linked to CPOT / 1,771 Not Linked to CPOT)              |
| <b><i>FY 2010 Revised Actual Performance</i></b> | 2,411 PTOs Disrupted or Dismantled<br>(499 Linked to CPOT <sup>1</sup> / 1,912 Not Linked to CPOT) |
| <b><i>FY 2011 Target</i></b>                     | 2,570 PTOs Disrupted or Dismantled<br>(460 Linked to CPOT / 2,110 Not Linked to CPOT)              |
| <b><i>FY 2011 Actual Performance</i></b>         | 2,661 PTOs Disrupted or Dismantled<br>(529 Linked to CPOT <sup>2</sup> / 2,132 Not Linked to CPOT) |

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<sup>1</sup> FY 2010: 499 consists of 171 Dismantlements and 328 Disruptions of PTOs linked to CPOT. These numbers are included in the table on page 14. These numbers represent DEA's portion of the actual performance reported in DOJ's Consolidated MD&A and Performance and Accountability Report. Since there may be some overlap in the disruptions and dismantlements reported by FBI and DEA, the numbers are deconflicted and consolidated to avoid double counting. Therefore it may not be possible to add DEA's and FBI's totals to arrive at DOJ's Consolidated Target/Actual.

<sup>2</sup> FY 2011: 529 consists of 168 Dismantlements and 361 Disruptions of PTOs linked to CPOT. These numbers are included in the table on page 14. These numbers represent DEA's portion of the actual performance reported in DOJ's Consolidated MD&A and Performance and Accountability Report. Since there may be some overlap in the disruptions and dismantlements reported by FBI and DEA, the numbers are deconflicted and consolidated to avoid double counting. Therefore it may not be possible to add DEA's and FBI's totals to arrive at DOJ's Consolidated Target/Actual.

**International & Domestic Enforcement - Goal 2  
Disrupted and Dismantled<sup>1</sup>**

| Fiscal Year    | PTO Linkages                     | OCDETF         |                 |              | Non-OCDETF     |                 |              | Total          |                 |       |
|----------------|----------------------------------|----------------|-----------------|--------------|----------------|-----------------|--------------|----------------|-----------------|-------|
|                |                                  | PTOs Disrupted | PTOs Dismantled | Total        | PTOs Disrupted | PTOs Dismantled | Total        | PTOs Disrupted | PTOs Dismantled | Total |
| FY 2002 Actual | PTOs Linked to CPOT <sup>2</sup> | 5              | 9               | 14           | 12             | 4               | 16           | 17             | 13              | 30    |
|                | PTOs Not Linked to CPOT          | 54             | 70              | 124          | 34             | 34              | 68           | 88             | 104             | 192   |
|                | Total, FY 2002 Actual            | 59             | 79              | 138          | 46             | 38              | 84           | 105            | 117             | 222   |
| FY 2003 Actual | PTOs Linked to CPOT <sup>2</sup> | 29             | 6               | 35           | 10             | 7               | 17           | 39             | 13              | 52    |
|                | PTOs Not Linked to CPOT          | 171            | 85              | 256          | 67             | 41              | 108          | 238            | 126             | 364   |
|                | Total, FY 2003 Actual            | 200            | 91              | 291          | 77             | 48              | 125          | 277            | 139             | 416   |
| FY 2004 Actual | PTOs Linked to CPOT              | 102            | 20              | 122          | 32             | 5               | 37           | 134            | 25              | 159   |
|                | PTOs Not Linked to CPOT          | 204            | 125             | 329          | 121            | 65              | 186          | 325            | 190             | 515   |
|                | Total, FY 2004 Actual            | 306            | 145             | 451          | 153            | 70              | 223          | 459            | 215             | 674   |
| FY 2005 Actual | PTOs Linked to CPOT              | 132            | 77              | 209          | 47             | 26              | 73           | 179            | 103             | 282   |
|                | PTOs Not Linked to CPOT          | 321            | 240             | 561          | 168            | 92              | 260          | 489            | 332             | 821   |
|                | Total, FY 2005 Actual            | 453            | 317             | 770          | 215            | 118             | 333          | 668            | 435             | 1,103 |
| FY 2006 Actual | PTOs Linked to CPOT              | 102            | 48              | 150          | 52             | 29              | 81           | 154            | 77              | 231   |
|                | PTOs Not Linked to CPOT          | 406            | 243             | 649          | 214            | 150             | 364          | 620            | 393             | 1,013 |
|                | Total, FY 2006 Actual            | 508            | 291             | 799          | 266            | 179             | 445          | 774            | 470             | 1,244 |
| FY 2007 Actual | PTOs Linked to CPOT              | 84             | 49              | 133          | 40             | 21              | 61           | 124            | 70              | 194   |
|                | PTOs Not Linked to CPOT          | 485            | 279             | 764          | 325            | 148             | 473          | 810            | 427             | 1,237 |
|                | Total, FY 2007 Actual            | 569            | 328             | 897          | 365            | 169             | 534          | 934            | 497             | 1,431 |
| FY 2008 Actual | PTOs Linked to CPOT              | 166            | 52              | 218          | 84             | 32              | 116          | 250            | 84              | 334   |
|                | PTOs Not Linked to CPOT          | 737            | 315             | 1,052        | 475            | 226             | 701          | 1,212          | 541             | 1,753 |
|                | Total, FY 2008 Actual            | 903            | 367             | 1,270        | 559            | 258             | 817          | 1,462          | 625             | 2,087 |
| FY 2009 Actual | PTOs Linked to CPOT              | 129            | 80              | 209          | 105            | 41              | 146          | 234            | 121             | 355   |
|                | PTOs Not Linked to CPOT          | 602            | 363             | 965          | 525            | 281             | 806          | 1,127          | 644             | 1,771 |
|                | Total, FY 2009 Actual            | 731            | 443             | 1,174        | 630            | 322             | 952          | 1,361          | 765             | 2,126 |
| FY 2010 Actual | PTOs Linked to CPOT              | 178            | 110             | 288          | 150            | 61              | 211          | 328            | 171             | 499   |
|                | PTOs Not Linked to CPOT          | 550            | 386             | 936          | 625            | 351             | 976          | 1,175          | 737             | 1,912 |
|                | Total, FY 2010 Actual            | 728            | 496             | 1,224        | 775            | 412             | 1,187        | 1,503          | 908             | 2,411 |
| FY 2011 Target | PTOs Linked to CPOT              | <sup>3</sup>   | <sup>3</sup>    | <sup>3</sup> | <sup>3</sup>   | <sup>3</sup>    | <sup>3</sup> | 325            | 135             | 460   |
|                | PTOs Not Linked to CPOT          | <sup>3</sup>   | <sup>3</sup>    | <sup>3</sup> | <sup>3</sup>   | <sup>3</sup>    | <sup>3</sup> | 1,450          | 660             | 2,110 |
|                | Total, FY 2011 Target            | <sup>3</sup>   | <sup>3</sup>    | <sup>3</sup> | <sup>3</sup>   | <sup>3</sup>    | <sup>3</sup> | 1,775          | 795             | 2,570 |
| FY 2011 Actual | PTOs Linked to CPOT              | 179            | 102             | 281          | 182            | 66              | 248          | 361            | 168             | 529   |
|                | PTOs Not Linked to CPOT          | 595            | 359             | 954          | 799            | 379             | 1,178        | 1,394          | 738             | 2,132 |
|                | Total, FY 2011 Actual            | 774            | 461             | 1,235        | 981            | 445             | 1,426        | 1,755          | 906             | 2,661 |

<sup>1</sup> Includes disruptions, closed (PTARRS status code E) and disruptions pending dismantlements (PTARRS status code D) Prior to FY 2003, DEA did not include disruptions pending dismantlements in its reported numbers of PTO disruptions

<sup>2</sup> Not all information concerning direct links between PTOs and CPOT targets is maintained in PTARRS The number of domestic PTOs linked to CPOT targets for FY 2002 and FY 2003 were identified by an analysis conducted at headquarters In October 2003, PTARRS began to track PTOs with direct links to CPOT targets, which are identified by the field and validated by headquarters

<sup>3</sup> For planning purposes and the establishment of targets, DEA does not differentiate between OCDETF and non-OCDETF

**Data Definition:** Disruption means impeding the normal and effective operation of the targeted organization, as indicated by changes in organizational leadership and/or changes in methods of operation, including, for example, financing, trafficking patterns, communications or drug production. Disruption Pending Dismantlement means impeding the normal and effective operation of the targeted organization, but continuing towards the organization's complete evisceration such that it is incapable of operating and/or reconstituting itself. Dismantlement means destroying the organization's leadership, financial base and supply network such that the organization is incapable of operating and/or reconstituting itself. The first CPOT List was issued in September 2002, and is updated semi-annually. The List identifies the most significant international drug trafficking and money laundering organizations and those primarily responsible for the Nation's drug supply. Enforcement agencies are focused on identifying links among disparate domestic drug trafficking and money laundering organizations and on making connections to their ultimate sources of supply. Investigators continually work up and across the supply chain, with the goal of disrupting and dismantling the entire network controlled by or supporting a given CPOT organization. An organization is considered "linked" to a CPOT, if credible evidence exists (i.e., from corroborated confidential source information, phone tolls, Title III intercepts, financial records, or other similar investigative means) of a nexus between the primary target of the investigation and a CPOT target. The nexus need not be a direct connection to the CPOT, so long as a valid connection exists to a verified associate or component of the CPOT organization.

**Data Collection and Storage:** Each Country Office Attaché or Special Agent in Charge (SAC) nominates PTOs in PTARRS based on intelligence information. Headquarters staff ensures that PTOs are tracked and nominations are supported by data and information.

**Data Validation and Verification:** PTARRS provides its users with a means of electronically proposing, nominating, reviewing, editing, and tracking PTO investigations, including the PTO's eventual disruption and dismantlement. The roles in the electronic approval chain are as follows:

- Special Agent (SA) - The SA, Task Force Officer, or Diversion Investigator collects data on lead cases that will be proposed as PTOs. They can create, edit, update, and propose a PTO record.
- Group Supervisor (GS) – The GS/Country Attaché (CA) coordinates and plans the allocation of resources for a proposed PTO. The GS/CA can create, edit, update, propose, resubmit, and approve a PTO record.
- Assistant Special Agent in Charge (ASAC) - The ASAC/Assistant Regional Director (ARD) reviews the PTO proposed and approved by the GS/CA, ensuring that all the necessary information meets the criteria for a PTO. The ASAC/ARD can also edit, update, resubmit, or approve a proposed PTO.
- Special Agent in Charge (SAC) - The SAC/Regional Director (RD) reviews the proposed PTO from the ASAC/ARD and is the approving authority for the PTO. The SAC/RD can also edit, update, resubmit, or approve a proposed PTO.

#### **Headquarters Responsibilities**

- Operations Division (OC) – The Section Chief of the Data & Operational Accountability Section (OMD), or his designee, is the PTO Program Manager, and is responsible for the review of all newly approved PTO submissions and their assignment to the applicable OE or FO section. The PTO Program Manager may request that incomplete submissions be returned to the field for correction and resubmission. OMD is also responsible for tracking and reporting information in the PTO Program through PTARRS; and is the main point-of-contact for the PTO program and PTARRS related questions.
- OMD will assign PTO's based on the nexus of the investigation to organizations located in specific geographic areas of the world, or to specific program areas. After assignment of a PTO, the appointed HQ section becomes the point-of-contact for that PTO and division/region personnel should advise appropriate HQ section personnel of all significant activities or requests for funding during the course of the investigation. The Staff Coordinator (SC) assigned to the PTO will initiate a validation process to include a review for completeness and confirmation of all related linkages (e.g., CPOTs.) In the unlikely event that the documentation submitted is insufficient to validate reported linkages the SC will coordinate with the submitting office to obtain the required information.

• All PTO cases that are reported as disrupted or dismantled must be validated by OMD or OMO. OMD will validate all non-OCDETF related PTO cases and OMO will validate all OCDETF related cases. These disruptions and dismantlements are reported to the Executive Office of OCDETF via memo by OMO.

**Data Limitations:** All statistics are limited by a lack of a relational link between case files and enforcement outputs (e.g., arrest, seizure, and work hour data). The link is inferred through data manipulation, but some areas are prone to error until all data systems are linked in a relational manner, and errors are prevented through data validation and referential integrity.

### ***Discussion of FY 2011 International and Domestic Enforcement Accomplishments:***

In FY 2011, DEA began reporting its Diversion Control Program (DCP) PTOs separately under the Diversion Control Fee Account. Prior to this change, DCP PTOs were reported under DEA's International and Domestic Enforcement accomplishments. As a result of this change in reporting, DEA adjusted its FY 2003 – FY 2010 historical PTO disruptions and dismantlements for International and Domestic Enforcement.

As of September 30, 2011, the DEA disrupted or dismantled 2,661 PTOs, which is 3.5 percent above its FY 2011 target of 2,570. In the current budget environment, this performance is a testament to DEA's commitment to its Priority Targeting Program, which targets the drug trafficking and/or money laundering organizations having a significant impact on drug availability within the United States. This includes PTOs with a direct connection to DOJ's CPOTs, which include the most significant international command and control organizations threatening the United States as identified by OCDETF member agencies.

Two recent, significant accomplishments in FY 2011 are as follows:

- On February 1, 2011, DEA announced that nearly 800 law enforcement officers targeted members and associates of Los Angeles 38th Street gang, arresting dozens of defendants, many of whom are named in a federal racketeering indictment that alleges a host of violent crimes, large-scale drug trafficking and extortion of both drug dealers and legitimate businesses. A total of 37 defendants were arrested pursuant to federal indictments, and 20 more individuals were taken into custody on state weapons and narcotics charges. Fourteen of the defendants named in the federal cases were already in custody, leaving seven federal fugitives who are currently being sought by authorities. Authorities seized approximately seven kilograms of cocaine, one pound of methamphetamine, 23 firearms and approximately \$250,000 in cash. This investigation has resulted in a significant decrease in gang-related violence and taken more than \$2 million worth of dangerous drugs off the streets.
- On July 21, 2011, DEA Administrator Michele M. Leonhart announced the results of Project Delirium, a 20-month series of investigations nationwide targeting the *La Familia Michoacana* cartel: 1,985 arrests, seizure of \$62 million in U.S. currency, and approximately 2,773 pounds of methamphetamine, 2,722 kilograms of cocaine, 1,005 pounds of heroin, 14,818 pounds of marijuana and \$3.8 million in other assets. Over 70 of these arrests took place on July 20<sup>h</sup> and 21<sup>st</sup>, and over 200 have been arrested since June 1<sup>st</sup>.

**Background/Program Objectives:**

**State and Local Assistance**

The DEA supports State and local law enforcement with methamphetamine-related assistance and training, which allows State and local agencies to better address the methamphetamine threat in their communities and reduce the impact that methamphetamine has on the quality of life for American citizens.

One of the most critical, specialized training programs offered by DEA to State and local law enforcement officers is in the area of Clandestine Laboratory Training. Often, it is the State and local police who first encounter the clandestine laboratories and must ensure that they are investigated, dismantled, and disposed of appropriately.

The DEA offers five clandestine laboratory training courses: State and Local Clandestine Laboratory Certification School (SALC), Clandestine Laboratory Site Safety School (SS), Clandestine Laboratory Tactical Training School (TAC), National Guard Clandestine Laboratory Safety Certification Course (NG), and a National Improvised Explosive Familiarization (NIEF) Program for State and Local Bomb Technicians. The NIEF program provides instruction to state and local participants on the similarities between clan labs and improvised explosives. It is sponsored by the Federal Bureau of Investigation with DEA Clan Lab Unit assistance.

**Performance Measure:** Total Number of State and Local Law Enforcement Officers Trained in Clandestine Laboratory Enforcement

|                                   |       |
|-----------------------------------|-------|
| <b>FY 2002 Actual Performance</b> | 1,275 |
| <b>FY 2003 Actual Performance</b> | 1,573 |
| <b>FY 2004 Actual Performance</b> | 1,029 |
| <b>FY 2005 Actual Performance</b> | 1,043 |
| <b>FY 2006 Actual Performance</b> | 1,077 |
| <b>FY 2007 Actual Performance</b> | 952   |
| <b>FY 2008 Actual Performance</b> | 968   |
| <b>FY 2009 Actual Performance</b> | 873   |
| <b>FY 2010 Actual Performance</b> | 1,306 |
| <b>FY 2011 Target</b>             | 650   |
| <b>FY 2011 Actual Performance</b> | 1,384 |

|   |
|---|
| <b>Data Collection and Storage:</b> The DEA Training Academy receives quarterly training data from the field on training provided by Division Training Coordinators (DTC). The field data is combined with the data generated by the DEA's Training Academy for total training provided by the DEA. Data is tabulated quarterly based on the fiscal year. |
|---|

|   |
|---|
| <b>Data Validation and Verification:</b> Data is reviewed upon receipt, but only technical or unusual deviations are checked. |
|---|

|   |
|---|
| <b>Data Limitations:</b> None known at this time. |
|---|

**Discussion of FY 2011 State and Local Assistance Accomplishments:**

As of September 30, 2011, DEA trained 1,384 State and local law enforcement officers in Clandestine Laboratories in FY 2011. The DEA Office of Training exceeded its target of training 650 State and local law enforcement officers in FY 2011 by 113 percent.

Although DEA exceeded its FY 2011 target, it must be noted that the content of the training offered has been significantly altered in FY 2011 due to funding shortages. Instead of certification and site safety classes representing the bulk of the training conducted, NIEF Awareness Training, which is less comprehensive, represents 80 percent of the total clandestine laboratory training conducted (1,107 State and local officers). In prior fiscal years, the NIEF Awareness Training constituted only about 20 percent of the total training completed.

***Background/Program Objectives:***

**Diversions Control**

The DCP is responsible for carrying out a primary mission of the DEA: to enforce the Controlled Substances Act (CSA) and its regulations pertaining to pharmaceutical controlled substances and listed chemicals. The DCP actively monitors more than 1.3 million individuals and companies that are registered with the DEA to handle controlled substances or listed chemicals through a system of scheduling, quotas, recordkeeping, reporting, and security requirements.

The DCP implements an infrastructure of controls established through the CSA and ancillary regulations. This system balances the protection of public health and safety by preventing the diversion of controlled substances and listed chemicals while ensuring an adequate and uninterrupted supply for legitimate needs. The DCP conducts and facilitates domestic and international investigations; plans and allocates program resources; promulgates regulations; and conducts liaison with industry as well as federal, state, and local counterparts.

**The Prescription Drug Abuse Problem**

The diversion and abuse of pharmaceutical controlled substances has long been a problem, but these problems have become more acute in recent years. There are many factors contributing to the increased abuse of prescription drugs. Many mistakenly believe that abusing prescription drugs is safer than using illicit street drugs. Prescription drugs are easily obtainable from friends and family. Moreover, many people are not aware of the potentially serious consequences of using prescription drugs non-medically.

Over the last several years, national surveys have documented the fact that a significant number of Americans are abusing controlled substance prescription drugs for nonmedical purposes. According to the 2009 National Survey on Drug Use and Health (published in September 2010), 7 million Americans were current non-medical users of psychotherapeutic drugs. Of that number, 5.3 million Americans abused pain relievers. The survey also indicated that the abuse of prescription drugs was second only to marijuana and had the largest number of new initiates.

The Centers for Disease Control (CDC) reported that “the number of deaths involving prescription opioid analgesics increased from roughly 2,900 in 1999 to 7,500 in 2004, an increase of 158.6 percent in 5 years.” The CDC also reported that unintentional poisoning deaths attributed to methadone increased from 786 in 1999 to 4,462 in 2005, a 467.7 percent change, and that unintentional poisoning deaths attributed to

psychotherapeutic drugs increased from 671 in 1999 to 1,300 in 2004, a 93.7 percent change. According to the CDC, opioid analgesics were involved in almost 40 percent of all poisoning deaths in 2006.

DEA focuses the majority of its investigations on where the diversion occurs the most, at the pharmacy and practitioner level of the distribution chain. These investigations may include non-registrants or end users who are involved in large-scale diversion. Other forms of diversion may include, thefts and robberies from pharmacies, illegal Internet distribution organizations (individuals and organizations that operate over the Internet and prescribe and dispense controlled substances without a valid prescription), prescription fraud and doctor shopping.

On September 25, 2010, the DEA coordinated the National Take Back Day. Approximately 4,094 collection sites and 2,992 state and local law enforcement agencies participated in this first-ever nationwide program to remove potentially dangerous controlled substances from our nation's medicine cabinets. Approximately 121 tons of potentially dangerous drugs were collected during the one-day event. As stated by then Acting Administrator Michele M. Leonhart, "This effort symbolizes DEA's commitment to halting the disturbing rise in addiction caused by their misuse and abuse. Working together with our state and local partners, the medical community, anti-drug coalitions, and a concerned public, we will eliminate a major source of abused prescription drugs, and reduce the hazard they pose to our families and communities in a safe, legal, and environmentally sound way."

On April 29, 2011, DEA coordinated the second National Take Back Day. During this one-day event there were approximately 5,361 sites and 3,923 state and local law enforcement agencies participating nationwide. Approximately 188 tons of potentially dangerous drugs were collected for proper disposal. DEA is coordinating a third National Take Back Day which is scheduled for October 29, 2011.

All of the goals, strategies and initiatives supported by the DCP are intended to establish stronger standards of control, aid in preventing the diversion of pharmaceutical controlled substances and chemicals, and enhance public safety by building greater accountability and qualitative reporting requirements into its network of compliance indicators.

**Performance Measure:** Number of DCP Criminal Case Initiations

|  |   |
|--|---|
| <b><i>FY 2002 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2003 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2004 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2005 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2006 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2007 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2008 Actual Performance</i></b> | N/A, Measure first reported in FY 2009. |
| <b><i>FY 2009 Actual Performance</i></b> | 627                                     |
| <b><i>FY 2010 Actual Performance</i></b> | 1,011                                   |
| <b><i>FY 2011 Target</i></b>             | 2,036                                   |
| <b><i>FY 2011 Actual Performance</i></b> | 1,900                                   |

|   |
|---|
| <b>Data Definition:</b> DCP criminal case initiations obtained from the DEA's Case Status Subsystem (CAST) records identified by diversion class codes 40 & 50 with fee fundable GDEP codes.  |
| <b>Data Collection and Storage:</b> During the reporting quarter, the field offices input case data into CAST. The reporting of case information is available on a real time basis through SMARTS. CAST enables the DEA to maintain all of the historical and investigative information on all individuals and organizations investigated by the DEA.   |
| <b>Data Validation and Verification:</b> The Diversion Investigator and/or Special Agent and the field office Group Supervisor (GS) are tasked to ensure that timely and accurate reporting is accomplished as the violator's or registrant's investigative status changes. The GS, the Diversion Program Manager (DPM) and the Assistant Special Agent in Charge (ASAC) have the ability to view the report of ingoing and completed investigation actions for their office/division at any time during the quarter or at the quarter's end, since the actions are in real-time.   |
| <b>Data Limitations:</b> The enforceable longevity (duration) and the severity of the sanctions levied vary among violators, registrants types and jurisdictions. Because there is no adequate methodology for normalizing these data we have to rely on the field division's data validation and verification procedures. Therefore, while the DEA acknowledges this data limitation, it asserts that these data have "face" or intrinsic validity due to the quality controls in place. The DEA affirms that it will continue to proactively test and evaluate its validation and verification procedures in order to ensure the quality and reliability of its data. |

**Discussion of FY 2011 Diversion Control Program Accomplishments:**

Over the past several years, the Diversion Control Program has been working diligently to address the growing problem of diversion and prescription drug abuse. Criminal entrepreneurs have, over the past few years, leveraged technology to advance their criminal schemes and reap huge profits while diverting millions of dosages of powerful pain relievers such as hydrocodone. One such method was the use of rogue Internet pharmacies. Investigations involving Internet pharmacies required the DEA to retool and retrain investigators. Most of these investigations involved several jurisdictions and involved voluminous amounts of electronic data. Compounding the problem was the fact that many of the laws under which investigators worked were written years prior to today's technological advances.

The DEA also developed and implemented the Distributor Initiative Program designed to educate and remind registrants of their regulatory and legal responsibilities. This program has been very successful and has moved the pharmaceutical industry to install new and enhanced measures to address their responsibilities and due diligence as registrants. Despite these efforts the prescription drug abuse problem continues to be a major problem. Many state and local law enforcement agencies have devoted limited, if any resources, in the area of pharmaceutical diversion. To effectively attack this problem, the DEA, beginning in FY 2009, began establishing Tactical Diversion Squads (TDS) across the United States to tackle the growing problem of diversion and prescription drug abuse. These TDS groups, which incorporate Special Agents, Diversion Investigators and state and local Task Force Officers, have begun to show very successful investigations. Some of these investigations have resulted in multi-million dollar seizures. As of the end of FY 2011, 39 of the anticipated 40 TDS groups were deployed and operational.

The result of all of the above improvements to the DCP has been the increase of the number of DCP criminal case initiations. The number of criminal cases initiated increased from 1,011 in FY 2010 to 1,900 in FY 2011. The FY 2011 target for criminal

case initiated was 2,036. DEA fell short of its ambitious target by 7 percent. During FY 2011, DEA refined its methodology for identifying DCP criminal cases initiated. DEA previously only counted DCP cases that had a 2000 series case file number. DEA now includes non-2000 series case file numbers that have a fee fundable drug code assigned to them. As the DCP continues to work to fully staff its TDS groups, DEA expects the target for criminal cases initiated to be met or exceeded.

**Performance Measure:** Number of DCP PTOs Disrupted / Dismantled

|                                   |   |
|-----------------------------------|---|
| <b>FY 2002 Actual Performance</b> | N/A, Measure first reported in FY 2003. |
| <b>FY 2003 Actual Performance</b> | 25 / 17                                 |
| <b>FY 2004 Actual Performance</b> | 13 / 14                                 |
| <b>FY 2005 Actual Performance</b> | 29 / 20                                 |
| <b>FY 2006 Actual Performance</b> | 36 / 25                                 |
| <b>FY 2007 Actual Performance</b> | 67 / 35                                 |
| <b>FY 2008 Actual Performance</b> | 130 / 66                                |
| <b>FY 2009 Actual Performance</b> | 114 / 110                               |
| <b>FY 2010 Actual Performance</b> | 156 / 106                               |
| <b>FY 2011 Target</b>             | 180 / 110                               |
| <b>FY 2011 Actual Performance</b> | 187 / 159                               |

**Priority Target Organizations (PTOs)  
Diversion  
Disrupted and Dismantled<sup>1</sup>**

| Fiscal Year    | PTO Linkages            | OCDETF         |                 |              | Non-OCDETF     |                 |              | Total          |                 |       |
|----------------|-------------------------|----------------|-----------------|--------------|----------------|-----------------|--------------|----------------|-----------------|-------|
|                |                         | PTOs Disrupted | PTOs Dismantled | Total        | PTOs Disrupted | PTOs Dismantled | Total        | PTOs Disrupted | PTOs Dismantled | Total |
| FY 2003 Actual | PTOs Linked to CPOT     | -              | -               | -            | -              | -               | -            | -              | -               | -     |
|                | PTOs Not Linked to CPOT | 15             | 14              | 29           | 10             | 3               | 13           | 25             | 17              | 42    |
|                | Total, FY 2003 Actual   | 15             | 14              | 29           | 10             | 3               | 13           | 25             | 17              | 42    |
| FY 2004 Actual | PTOs Linked to CPOT     | 1              | -               | 1            | -              | -               | -            | 1              | -               | 1     |
|                | PTOs Not Linked to CPOT | 8              | 10              | 18           | 4              | 4               | 8            | 12             | 14              | 26    |
|                | Total, FY 2004 Actual   | 9              | 10              | 19           | 4              | 4               | 8            | 13             | 14              | 27    |
| FY 2005 Actual | PTOs Linked to CPOT     | 1              | -               | 1            | -              | -               | -            | 1              | -               | 1     |
|                | PTOs Not Linked to CPOT | 17             | 13              | 30           | 11             | 7               | 18           | 28             | 20              | 48    |
|                | Total, FY 2005 Actual   | 18             | 13              | 31           | 11             | 7               | 18           | 29             | 20              | 49    |
| FY 2006 Actual | PTOs Linked to CPOT     | -              | -               | -            | -              | -               | -            | -              | -               | -     |
|                | PTOs Not Linked to CPOT | 18             | 15              | 33           | 18             | 10              | 28           | 36             | 25              | 61    |
|                | Total, FY 2006 Actual   | 18             | 15              | 33           | 18             | 10              | 28           | 36             | 25              | 61    |
| FY 2007 Actual | PTOs Linked to CPOT     | -              | -               | -            | -              | -               | -            | -              | -               | -     |
|                | PTOs Not Linked to CPOT | 30             | 14              | 44           | 37             | 21              | 58           | 67             | 35              | 102   |
|                | Total, FY 2007 Actual   | 30             | 14              | 44           | 37             | 21              | 58           | 67             | 35              | 102   |
| FY 2008 Actual | PTOs Linked to CPOT     | 1              | -               | 1            | -              | -               | -            | 1              | -               | 1     |
|                | PTOs Not Linked to CPOT | 51             | 19              | 70           | 78             | 47              | 125          | 129            | 66              | 195   |
|                | Total, FY 2008 Actual   | 52             | 19              | 71           | 78             | 47              | 125          | 130            | 66              | 196   |
| FY 2009 Actual | PTOs Linked to CPOT     | 1              | 1               | 2            | 1              | -               | 1            | 2              | 1               | 3     |
|                | PTOs Not Linked to CPOT | 37             | 34              | 71           | 75             | 75              | 150          | 112            | 109             | 221   |
|                | Total, FY 2009 Actual   | 38             | 35              | 73           | 76             | 75              | 151          | 114            | 110             | 224   |
| FY 2010 Actual | PTOs Linked to CPOT     | 1              | 1               | 2            | 1              | 1               | 2            | 2              | 2               | 4     |
|                | PTOs Not Linked to CPOT | 47             | 32              | 79           | 107            | 72              | 179          | 154            | 104             | 258   |
|                | Total, FY 2010 Actual   | 48             | 33              | 81           | 108            | 73              | 181          | 156            | 106             | 262   |
| FY 2011 Target | PTOs Linked to CPOT     | <sup>2</sup>   | <sup>2</sup>    | <sup>2</sup> | <sup>2</sup>   | <sup>2</sup>    | <sup>2</sup> | -              | -               | -     |
|                | PTOs Not Linked to CPOT | <sup>2</sup>   | <sup>2</sup>    | <sup>2</sup> | <sup>2</sup>   | <sup>2</sup>    | <sup>2</sup> | 180            | 110             | 290   |
|                | Total, FY 2011 Target   | <sup>2</sup>   | <sup>2</sup>    | <sup>2</sup> | <sup>2</sup>   | <sup>2</sup>    | <sup>2</sup> | 180            | 110             | 290   |
| FY 2011 Actual | PTOs Linked to CPOT     | 2              | 7               | 9            | 1              | 1               | 2            | 3              | 8               | 11    |
|                | PTOs Not Linked to CPOT | 53             | 34              | 87           | 131            | 117             | 248          | 184            | 151             | 335   |
|                | Total, FY 2011 Actual   | 55             | 41              | 96           | 132            | 118             | 250          | 187            | 159             | 346   |

<sup>1</sup> Includes disruptions, closed (PTARRS status code E) and disruptions pending dismantlements (PTARRS status code D) Prior to FY 2003, DEA did not include disruptions pending dismantlements in its reported numbers of PTO disruptions

<sup>2</sup> For planning purposes and the establishment of targets, DEA does not differentiate between OCDETF and non-OCDETF

**Data Definition:** Disruption means impeding the normal and effective operation of the targeted organization, as indicated by changes in organizational leadership and/or changes in methods of operation, including, for example, financing, trafficking patterns, communications or drug production. Disruption Pending Dismantlement means impeding the normal and effective operation of the targeted organization, but continuing towards the organization's complete evisceration such that it is incapable of operating and/or reconstituting itself. Dismantlement means destroying the organization's leadership, financial base and supply network such that the organization is incapable of operating and/or reconstituting itself. The first C POT List was issued in September 2002, and is updated semi-annually. The List identifies the most significant international drug trafficking and money laundering organizations and those primarily responsible for the Nation's drug supply. Enforcement agencies are focused on identifying links among disparate domestic drug trafficking and money laundering organizations and on making connections to their ultimate sources of supply. Investigators continually work up and across the supply chain, with the goal of disrupting and dismantling the entire network controlled by or supporting a given C POT organization. An organization is considered "linked" to a C POT, if credible evidence exists (i.e., from corroborated confidential source information, phone tolls, Title III intercepts, financial records, or other similar investigative means) of a nexus between the primary target of the investigation and a C POT target. The nexus need not be a direct connection to the C POT, so long as a valid connection exists to a verified associate or component of the C POT organization.

**Data Collection and Storage:** Each Country Office Attaché or Special Agent in Charge (SAC) nominates PTOs in PTARRS based on intelligence information. Headquarters staff ensures that PTOs are tracked and nominations are supported by data and information.

**Data Validation and Verification:** PTARRS provides a means of electronically validating and verifying PTO data through the following approval chain:

- \* Case Agent - Through PTARRS, the Special Agent (SA) or Diversion Investigator (DI) begins the process by creating and proposing a PTO.
- \* Group Supervisor (GS) – The GS reviews the PTO proposed by the SA/DI and approves it or sends it back to the SA/DI for additional information/clarification.
- \* Assistant Special Agent in Charge (ASAC) - The ASAC reviews the PTO approved by the GS. If all of the necessary information included in the proposal meets the established criteria for a PTO, the ASAC approves the PTO.
- \* SAC - The SAC reviews the PTO approved by the ASAC and provides a case assessment for, or against, the nomination of the PTO. Once nominated by the SAC, PTARRS generates and saves a unique identification number for the nominated PTO.
- \* Headquarters – At Headquarters, PTOs nominated by the SAC are assigned to the appropriate section within DEA's Office of Global Enforcement (OE). Once assigned, the corresponding OE Staff Coordinator validates all information reported on the PTO nomination. The validation process includes a review of the PTO nomination for completeness, compliance with established criteria, and confirmation of all related case linkages, including links to C POT targets. Staff Coordinators coordinate with DEA's Special Operations Division and Intelligence Division to ensure that available facts exist to support all case linkages. In the unlikely event the documentation submitted is insufficient to validate the reported links; the Staff Coordinator will coordinate with the submitting GS to obtain the required information.

**Data Limitations:** All statistics are limited by a lack of a relational link between case files and enforcement outputs (e.g., arrest, seizure, and work hour data). The link is inferred through data manipulation, but some areas are prone to error until all data systems are linked in a relational manner, and errors are prevented through data validation and referential integrity.

**Discussion of FY 2011 Diversion Control Program Accomplishments:** Beginning in FY 2011, DEA reported its DCP PTOs separately under the Diversion Control Fee Account. As a participant in the PTO program, the DCP is required to report PTOs linked to CPOT and not linked to CPOT. However, with the nature of the DCP, CPOT linkages are a rare event. Beginning in FY 2010, with the creation of Tactical Diversion Squads (TDS) in every domestic field diversion, the DCP began focusing on the identification of PTOs and their eventual disruption and dismantlement. As the DCP continues to work to fully staff its TDS groups, PTO performance is expected to increase. In FY 2010, the number of PTOs disrupted was 156 and the number dismantled was 106. FY 2011 PTO targets are 180/110 respectfully. The actual number of PTOs disrupted and dismantled in FY 2011 was 187/159 respectfully. As a result of DEA refining its methodology for identifying DCP PTOs during FY 2011, the actual disruptions/dismantlements exceeded the established targets significantly. When the FY 2011 targets were initially established, DEA only counted DCP PTOs that had a 2000 series case file number. DEA now includes non-2000 series case file numbers that have a fee fundable drug code assigned to them.

**Performance Measure:** Number of Administrative/Civil/Criminal Sanctions Imposed on Registrants/Applicants

|                                   |       |
|-----------------------------------|-------|
| <b>FY 2002 Actual Performance</b> | 1,023 |
| <b>FY 2003 Actual Performance</b> | 1,040 |
| <b>FY 2004 Actual Performance</b> | 1,122 |
| <b>FY 2005 Actual Performance</b> | 1,138 |
| <b>FY 2006 Actual Performance</b> | 1,212 |
| <b>FY 2007 Actual Performance</b> | 1,261 |
| <b>FY 2008 Actual Performance</b> | 1,601 |
| <b>FY 2009 Actual Performance</b> | 1,557 |
| <b>FY 2010 Actual Performance</b> | 1,519 |
| <b>FY 2011 Target</b>             | 1,717 |
| <b>FY 2011 Actual Performance</b> | 2,110 |

|   |
|---|
| <p><b>Data Definition:</b> Consists of administrative code 1 (surrender for cause), code 2 (revocation), code 9 (suspension), code D (denial), code R (restriction), Letters of Admonition, Administrative Hearings, and Civil Fines. Registrants lose or forfeit the DEA Registration or are convicted of a drug felony. Registrants are permanently denied access to controlled substances pending a reversal of circumstances.</p>   |
| <p><b>Data Collection and Storage:</b> During the reporting quarter, the Diversion field offices change the status of a registrant's CSA II master record to reflect any regulatory investigative actions that are being conducted on the registrant. The reporting of the regulatory action by each field office is available on a real-time basis through the reporting system within CSA II as the investigative status changes. The regulatory investigative actions that are collected in a real-time environment are as follows: letters of admonition/MOU, civil fines, administrative hearings, orders to show cause, restricted records, suspensions, surrenders for cause, revocations, and applications denied. The CSA II enables the DEA to maintain all of the historical and investigative information on the DEA registrants. It also serves as the final repository for a majority of punitive (i.e., sanctions) actions levied against CSA violators.</p> |
| <p><b>Data Validation and Verification:</b> The Diversion Investigator and the field office GS are tasked to ensure that timely and accurate reporting is accomplished as the registrants investigative status changes. Both GS and the DPM have the ability to view the report of ingoing and completed regulatory investigation actions for their office/division at any time during the quarter or at the quarter's end, since the actions are in real-time.</p>   |

**Data Limitations:** The enforceable longevity (duration) and the severity of the sanctions levied vary among registrants types and jurisdictions. Because there is no adequate methodology for normalizing these data we have to rely on Diversion’s data validation and verification procedures. Therefore, while the DEA acknowledges this data limitation, it asserts that these data have “face” or intrinsic validity due to the quality controls in place. Diversion affirms that it will continue to proactively test and evaluate its validation and verification procedures in order to ensure the quality and reliability of its data.

**Discussion of FY 2011 Diversion Control Program Accomplishments:**

As the DEA continues to focus on more complex, trafficking organizations and the financial entities that support them, the number of administrative/criminal sanctions will increase. The DEA’s goal is to dismantle the organizations most responsible for the diversion of pharmaceuticals and precursor chemicals. In addition, collaborative enforcement efforts among Federal, State, and local law enforcement agencies and increases in Federal and State sponsored legislation that target and eliminate the methods previously exploited by diverters, have driven many of the most egregious elements out of the registrant populations. Between FY 2002 and 2010, the number of administrative/civil/criminal sanctions tracked by DEA have ranged from 1,023 (FY 2002) to 1,519 (FY 2010). In FY 2010, DEA combined all types of sanctions and established a new target for FY 2011 of 1,717. In FY 2011, the DEA reported 2,110 administrative/civil/criminal sanctions imposed on its registrants/applicants.

**ANALYSIS OF FINANCIAL STATEMENTS HIGHLIGHTS**

**Financial Statements**

The DEA received an unqualified (“clean”) audit opinion from the independent public accounting firm of KPMG LLP on its FY 2011 financial statements provided on pages 25 to 27. This is the thirteenth consecutive year the DEA received a clean opinion. This unqualified audit opinion provides independent assurance to the public that the information presented in the DEA financial statements is fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles.

The following sections provide a discussion and analysis of the financial statements and related information.

**Statement of Net Cost**

The Statement of Net Cost presents the DEA’s results of operations. The following table presents the total results of operations for the last four fiscal years.

| Net (Cost)/Income (Dollars in Millions) |            |            |            |            |
|---|------------|------------|------------|------------|
|   | FY 2008    | FY 2009    | FY 2010    | FY 2011    |
| Earned Revenue                          | \$ 575     | \$ 593     | \$ 678     | \$ 723     |
| Program Cost                            | \$ (2,514) | \$ (2,739) | \$ (2,901) | \$ (3,035) |
| Net (Cost)/Income                       | \$ (1,938) | \$ (2,146) | \$ (2,223) | \$ (2,312) |

The Statement of Net Cost compares fees earned to cost incurred during a specific period of time.

Intragovernmental Revenues are predominately from reimbursable activity within the Department of Justice, in particular agreements for task force support with Wireless Management Office. Intragovernmental Revenues increased by 8.1 percent from FY 2010 to FY 2011 from \$484M to \$523M, respectively. The RA with WMO is to support legacy systems operations and maintenance; and for subscriber by (radio equipment) and related accessories. In FY 11 the RA increased by \$17M and unlike in FY10 almost all of the associated revenue was earned in the current fiscal year. This, along with the revenue earned in FY 11 for the FY 10 agreements, resulted in a \$69M increase to earned revenue.

### **Consolidated Balance Sheet**

The Consolidated Balance sheet shows that the DEA's assets as of September 30, 2011 were \$1,239M, a net decrease of \$75M from FY 2010 balance of \$1,314M. This decrease is due primarily to a decrease in Fund Balance with Treasury of about \$107M.

Fund Balance with Treasury was \$702M at September 30, 2011, a 13.2 percent decrease from the FY 2010 balance of \$809M. Fund Balance with Treasury represents 56.7 percent of total assets. The decrease is due to the fact that late FY10 obligations were expended in FY11 and a 3.5% decrease in budgetary resources in FY 11 from FY10.

Intragovernmental Accounts Receivable was \$44M at September 30, 2011, a 12.8 percent increase from the FY 2010 balance of \$39M. Intragovernmental Accounts Receivable represents 3.6 percent of total assets. This increase is due primarily to AR of \$27M for the FY11 AFF agreement which we did not have in FY10.

General Property, Plant, and Equipment increased 5.0 percent during FY 2011, from \$382M to \$401M. General Property, Plant and Equipment represent 32.4 percent of total assets. Making up the largest portion of the increase was Leasehold improvements which increased \$17M over this time period. A significant portion of this increase would be the South East Lab opening.

Intragovernmental Liabilities were \$100M at September 30, 2011, a 12.4 percent increase from the FY 2010 balance of \$89M. Intragovernmental liabilities represent 11.4 percent of total liabilities. A large portion of DEA's Intragovernmental Liabilities, 35 percent, consists of accounts payable with DOJ and GSA. GSA Rent Payable increased from \$738 to \$7.0M, from year end FY10 to year end FY11. This make up approximately 56% of the increase.

Liabilities with the public were \$780M at September 30, 2011, a 4.8 percent increase from the FY 2010 balance of \$744M. Liabilities with the public represent 88.6 percent of total liabilities. Deferred Revenue increased \$47M while AP with the Public decreased \$25M resulting in a net increase of \$22M which accounts for 61.9% of the increase.

## Statement of Budgetary Resources

Total budgetary resources for spending are primarily comprised of Congressional authority appropriated for current year use, as well as fee collections. The following table displays the DEA's total budgetary resources over the last four years, with the related percentage change over the previous year.

| <b>Budgetary Resources (Dollars in Millions)</b> |                |                |                |                |
|--|----------------|----------------|----------------|----------------|
|  | <b>FY 2008</b> | <b>FY 2009</b> | <b>FY 2010</b> | <b>FY 2011</b> |
| Budgetary Resources                              | \$ 2,819       | \$ 3,067       | \$ 3,276       | \$ 3,160       |
| Percentage Change                                | 9.62%          | 8.81%          | 6.81%          | (3.53%)        |

During FY 2011, the DEA's total budgetary resources available for spending decreased 3.53 percent from the amount available in FY 2010. DEA incurred a small rescission in FY 2011. The continued prioritization of limited resources and the stringent monitoring of the execution of the DEA's budget enable the DEA to maximize the use of limited resources. The DEA continues to manage its resources efficiently and effectively to support the mission of the agency.

Finally, Spending Authority from Offsetting Collections increased from FY 2010 to FY 2011 from \$499M to \$505M, as of September 30, 2011. These increases are primarily due to increased intradepartmental reimbursable activity with Wireless Management Office.

## ANALYSIS OF SYSTEMS, CONTROLS, AND LEGAL COMPLIANCE

### Management Controls Program in the DEA

The DEA remains committed to ensuring that funding allocated to combat drug trafficking is managed effectively and efficiently. The DEA continually evaluates its operations to improve management practices and the accuracy and soundness of the agency's financial data. In accordance with OMB Circular A-123 requirements, DEA performed a comprehensive risk assessment of the financial and acquisition performance of all 118 allowance managers' offices. Based on the results of the risk assessments, we performed on-site reviews at 12 high risk offices, 42 desk reviews, and 64 self-certification reviews.

DEA conducted comprehensive on-site reviews at 12 offices, at which time key management controls were tested. The reviews analyzed source documentation, conducted employee interviews, performed transaction walk-throughs, and ensured compliance with the DEA's Financial and Acquisition Management Policy Manual (FAMPM), as well as applicable laws and regulations. The review process is part of DEA's management control program, which is designed to ensure that DEA's financial records, systems, and statements fairly present DEA's financial position and results of

operation. At the conclusion of each review, the team briefed management on the results of the testing and discussed areas of concern as well as corrective action recommendations. DEA monitors and tracks all corrective action plans and ensure timely resolution of deficiencies. The DEA met all DOJ required A-123 deadlines, reporting dates, and requirements.

The Financial Management Division provided extensive training to emphasize the importance of internal controls, legal compliance with laws and regulations, as well as provide managers and staff with the most current and up-to-date financial management policies and procedures. The following training classes were offered:

1. Conducted a 10 day "Train the Trainer" seminar for all Field Accountants. 24 Accountants attended. This intense two-week class focused on Unified Financial Management System (UFMS) role-based training to assist the Field Accountants in training users within their respective Divisions. This training was drastically reduced the amount of travel that was necessary to train users across the country.
2. Conducted six Undelivered Orders (UDO) classes. Students received instruction on: the definitions and impact of commitments and obligations and the reconciliation of unliquidated commitments; step-by-step instructions on the reconciliation and certification of UDO's; the key roles of those with reconciliation responsibilities. A total of 45 individuals were trained.
3. Conducted Temporary Duty (TDY) Travel Voucher Preparation Training for three Basic Agents classes, one Forensic Chemist class, one Diversion Investigators class, one class for the Fusion Center, and one class for Lab Systems. A total of 228 individuals were trained.
4. Conducted three Foreign Orientation Program (FOP) classes for all new Permanent Change of Station (PCS) employees. Topics included: PCS travel voucher requirements; Relocation Income Tax Allowance; miscellaneous expense allowances; foreign payments and cash operations. A total of 138 individuals were trained.
5. Conducted 12 Imprest Fund Cashier classes. Each class was taught via Video Teleconference (VTC) to reduce the amount of travel necessary to train cashiers across the country and in Foreign offices. A total of 252 individuals were trained.
6. Conducted 23 UFMS classes at DEA Headquarters. The training was geared for new users, but also served as a refresher course for current users. A total of 175 individuals were trained.

Quarterly Status Report. As part of Departmental reporting requirements, the DEA prepares a Quarterly Status Report (QSR) that includes data on obligations, availability of funds, personnel, performance targets and results, workload targets and results, and progress on outstanding Federal Managers' Financial Integrity Act (FMFIA) findings. The QSR has resulted in the timely identification of problems and the resolution of identified deficiencies. In addition, the QSR has helped the DEA to meet the preparation, auditing, and submission deadlines for the annual financial statements.

Managerial Cost Accounting (MCA) System. The MCA provides the DEA with full cost information that is used to evaluate and report on operations, facilitate decision-making, and assess performance. Specifically, the MCA integrates DEA costs with DEA performance to show how the DEA resources are allocated to achieve its mission.

## **Federal Managers' Financial Integrity Act of 1982**

The Federal Managers' Financial Integrity Act of 1982 (FMFIA) provides the statutory basis for management's responsibility for and assessment of internal accounting and administrative controls. Such controls include program, operational, and administrative areas, as well as accounting and financial management. FMFIA requires federal agencies to establish controls that reasonably ensure that obligations and costs are in compliance with applicable laws; funds, property, and other assets are safeguarded against waste, loss, unauthorized use, or misappropriation; and revenues and expenditures are properly recorded and accounted for to maintain accountability over the assets. FMFIA also requires agencies to annually assess and report annually on the internal controls that protect the integrity of federal programs (FMFIA § 2) and whether financial management systems conform to related requirements (FMFIA § 4).

Guidance for implementing FMFIA is provided through OMB Circular A-123. In addition to requiring agencies to provide an assurance statement on the effectiveness of programmatic internal controls and conformance with financial systems requirements, the Circular requires agencies to provide an assurance statement on the effectiveness of internal control over financial reporting. The Department requires components to provide both assurance statements in order to prepare the agency assurance statements.

Management of the DEA is responsible for establishing and maintaining effective internal control and financial management systems that meet the objectives of the FMFIA. For FY 2011, DEA assessed its internal control over the effectiveness and efficiency of operations and compliance with applicable laws and regulations in accordance with OMB Circular A123, *Management's Responsibility for Internal Control*, as required by Section 2 of the FMFIA. Based on the results of this assessment, DEA can provide reasonable assurance that its internal control over the effectiveness and efficiency of operations and its compliance with applicable laws and regulations as of June 30, 2011, was operating effectively, except for one reportable condition – DEA's ability to obtain reliable estimates of drug availability in the United States. DEA also assessed whether its financial management systems conform to government-wide requirements. Based on the results of this assessment, DEA can provide reasonable assurance that there are no non-conformances that are required to be reported by Section 4 of the FMFIA.

Management of the DEA is also responsible for identifying, designing, operating, maintaining, and monitoring the existence of an appropriate system of internal control that enables DEA to report its financial information accurately to the Department and that meets the requirements of OMB Circular A-123, Appendix A. In accordance with *OMB Circular A-123 Implementation Plan*, the Department's Senior Assessment Team identified the business processes significant at the Departmental level and at the component level, which comprises a significant share of those processes. As required by the Department's *FY 2011 Guidance for Implementation of OMB Circular A-123*, DEA has documented the following significant business processes and tested key controls for those processes. The results of testing identified no material weaknesses in DEA's internal control over financial reporting as of June 30, 2011; however, the results identified one reportable condition in the sensitive payments area.

## **Federal Financial Management Improvement Act of 1996**

The Federal Financial Management Improvement Act of 1996 (FFMIA) was designed to improve federal financial and program managers' accountability, provide better information for decision-making, and improve the efficiency and effectiveness of federal programs. FFMIA requires agencies to have financial management systems that substantially comply with federal financial management systems requirements, applicable federal accounting standards, and the U.S. Standard General Ledger (USSGL) at the transaction level. Furthermore, the Act requires independent auditors to report on agency compliance with the three requirements in the financial statement audit report. The Federal Information Security Management Act (FISMA) states that to be substantially compliant with FFMIA, there are to be no significant deficiencies in information security policies, procedures, or practices.

During FY 2011, the DEA assessed its financial management systems for compliance with FFMIA and determined that they substantially comply with FFMIA. This determination is based on the results of testing performed in accordance with OMB Circular A-123, Appendix A. Consideration was also given to any issues identified during the DEA's financial statement audit.

### **Performance Management Scorecards**

The DEA developed scorecards based on OMB's financial management indicators. The indicators include percentage of electronic payments to vendors, number of invoices paid on time, amount of late payment interest penalties, and travel and purchase card delinquency rates. The scorecards are issued quarterly to Special Agents in Charge (SACs) and Office Heads in 28 headquarters and division offices. The DEA makes on-line reports available, which allows SACs and Office Heads to track their office's progress and take corrective action as necessary to improve performance. At the end of FY 2011, 27 offices were "Green" on the Performance indicators. The percentage of invoices paid on-time improved from 99.09% (September 2010) to 99.37% (September 2011), resulting in an overall score of "Green".

For FY 2011, the DEA undertook an aggressive effort to work with offices to improve financial performance further by correcting identified deficiencies, with the goal of a "green" rating for all performance indicators. This effort led to the establishment of the DEA's Financial Improvement Team (FITeam) Program. This program is designed to provide fiscal offices with the tools to achieve and sustain financial management performance improvements. Core service offerings available from the FITeam include: 1) fiscal process evaluation, improvement and implementation; 2) staffing and role assignment evaluation so that workload is distributed appropriately; 3) monitoring of financial transaction and other staff performance metrics. The FITeam also works with field offices through critical targeted strategic management discussions.

### **Legal Compliance**

Under the FMFIA, DEA is required to submit its FY 2011 Assurance Statement and Sub-Certification as well as any subsequent updates to DOJ. On August 19, 2011, DEA submitted its Assurance Statement and Sub-Certification for the 9-month period of October 1, 2010 to June 30, 2011. DEA reported that its programs and administrative

activities and financial systems meet the objectives of Sections 2 and 4 of the FMFIA, with one reportable condition in the area of sensitive payments. The reportable condition, however, does not affect DEA's ability to perform its mission and functions with efficiency and integrity.

On October 14, 2011, DEA submitted an Update to its FY 2011 Assurance Statement and Sub-Certification to DOJ for the remaining three months of the fiscal year (July 1, 2011 to September 30, 2011). For the period, DEA reported that its internal control is operating effectively, and that the agency is unaware of any additional reportable conditions or material weaknesses in the design or operation of internal control over financial reporting.

### **Improper Payments Elimination and Recovery Act (IPERA) and Circular A-123 Appendix C**

In accordance with OMB Circular A-123, Appendix C, *Requirements for Effective Measurement and Remediation of Improper Payments*, and the Departmental guidance for implementing the Improper Payments Elimination and Recovery Act (IPERA), the Department implemented a top-down approach to assess the risk of significant improper payments across all five of the Department's mission-aligned programs, and to identify and recapture improper payments through a payment recapture audit program. The approach promotes consistency across the Department and enhances internal control related to preventing, detecting, and recovering improper payments. Because of the OMB requirement to assess risk and report payment recapture audit activities by agency programs, the results of the Department's risk assessment and recapture activities are reported at the Department-level only.

In accordance with the Departmental approach for implementing IPERA, the DEA assessed its activities for susceptibility to significant improper payments. The DEA also conducted its payment recapture audit program in accordance with the Departmental approach. The DEA provided the results of both the risk assessment and payment recapture audit activities to the Department for the Department-level reporting in the FY 2011 Performance and Accountability Report.

The DEA has a robust compliance review process in place that is comprised of both internal and external reviews that are conducted at regular intervals in support of OMB's Circular No. A-136 and the Performance and Accountability Report. DEA's financial scorecard initiatives include monitoring payments daily and establishing a review process of all payment documents. Payments that have been entered into the UFMS with duplicate payment information are analyzed and flagged based on prior payment history. This oversight process makes it possible to identify and recoup improper payments in accordance with IPERA and the Prompt Payment Act. There are daily communications with all the DEA's offices to ensure that payment procedures are followed as outlined in the DEA's FAMPM. Furthermore, the DEA regularly provides written guidance and assistance to offices to ensure timely and error-free payment processing.

## POSSIBLE FUTURE EFFECTS OF EXISTING EVENTS AND CONDITIONS

### Factors and Future Trends Affecting the DEA's Goal Achievement

**External Challenges:** There are many external challenges that the DEA has to address to meet its goals successfully. While these factors are beyond its control, the DEA can provide tools and assistance to Headquarters and field personnel, as well as its federal, State, local, and international partners, to minimize dangers. External challenges include the following:

- The foremost challenge confronting U.S. law enforcement is the diminishing ability to conduct lawful electronic intercepts on current and emerging communications technologies as communications providers continue to offer new and improved services and features to customers. If this problem is not addressed, no law enforcement agency will be able to conduct a lawful criminal intercept in the not-distant future.
- As DEA's law enforcement efforts improve, leaders of drug trafficking organizations are finding more sophisticated ways to insulate themselves from the criminal justice system. For example, they are using long and complex chains of delivery systems and state-of-the-art technology to keep their operations clandestine.
- Community Oriented Policing Services (COPS) funding directly impacts: (1) DEA's ability to provide assistance to state and local law enforcement for the cleanup of seized methamphetamine laboratories; and (2) DEA's ability to expand the Authorized Central Storage (ACS) Program to additional states.
- The smuggling, money remittance, and communications infrastructures utilized by international drug and chemical trafficking organizations will continue to provide an operational model that can be readily exploited by terrorist organizations.
- Source and transshipment such as Afghanistan and the continent of Africa continue to affect the United States and the world. Even if these drugs do not reach the U.S., the proceeds from these drugs sustain the drug trafficking and terrorist organizations, fuel the next round of drug production, and further corrupt and destabilize emerging economies and democracies.
- Corruption of foreign officials can stymie the DEA's efforts to affect international enforcement. Developing nations face an inordinate amount of problems (including indebtedness, insurgency, corruption, and underdevelopment) in conjunction with drug production and trafficking.
- The globalization of the social, technical, and economic environments of the United States and other nations creates new venues for drug production, transportation, diversion, and money laundering techniques.
- Recently, efforts to legalize marijuana have increased. Keeping drugs illegal reduces their availability and lessens willingness to use them. Legalizing drugs would increase accessibility and encourage promotion and acceptance of use. Diagnostic, laboratory, clinical, and epidemiological studies clearly indicate that marijuana use is

associated with dependence, respiratory and mental illness, poor motor performance, and cognitive impairment, among other negative effects, and legalization would only exacerbate these problems.

- Changes in laws could affect the closed system of distribution and allow distribution of foreign-sourced controlled substances.
- Continued growth in the abuse of legitimate controlled substances could replace or supplement illicit drugs.

#### **Internal Challenges:**

- Addressing critical infrastructure requirements, including overcrowding at El Paso Intelligence Center (EPIC).
- Enhancing career development opportunities to ensure effective succession planning in the DEA's leadership, since 55 percent of DEA's Senior Executives were eligible for retirement at the end of FY 2011.
- Complete and timely sharing of information and intelligence.
- Strengthening existing partnerships and building new ones with federal, State, local, and international counterparts.

#### **LIMITATIONS OF THE FINANCIAL STATEMENTS**

The financial statements have been prepared to report the financial position and results of operations of the DEA, pursuant to the requirements of the 31 U.S.C. 3515(b).

While the statements have been prepared from the books and records of the DEA in accordance with U.S. generally accepted accounting principles for federal entities and the formats prescribed by OMB, the statements are in addition to the financial reports used to monitor and control budgetary resources which are prepared from the same books and records.

The statements should be read with the realization that they are for a component of the U.S. Government, a sovereign entity.

**Independent Auditors' Reports**

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KPMG LLP  
2001 M Street, NW  
Washington, DC 20036-3389

## Independent Auditors' Report on Financial Statements

Acting Inspector General  
U.S. Department of Justice

Administrator  
Drug Enforcement Administration  
U.S. Department of Justice

We have audited the accompanying consolidated balance sheets of the U.S. Department of Justice Drug Enforcement Administration (DEA) as of September 30, 2011 and 2010, and the related consolidated statements of net cost and changes in net position, and the combined statements of budgetary resources and custodial activity (hereinafter referred to as "consolidated financial statements") for the years then ended. These consolidated financial statements are the responsibility of the DEA's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Office of Management and Budget (OMB) Bulletin No. 07-04, *Audit Requirements for Federal Financial Statements*, as amended. Those standards and OMB Bulletin No. 07-04 require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the DEA's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the U.S. Department of Justice Drug Enforcement Administration as of September 30, 2011 and 2010, and its net costs, changes in net position, budgetary resources, and custodial activity for the years then ended in conformity with U.S. generally accepted accounting principles.

The information in the *Management's Discussion and Analysis* and *Required Supplementary Information* sections is not a required part of the consolidated financial statements, but is supplementary information required by U.S. generally accepted accounting principles. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of this information. However, we did not audit this information and, accordingly, we express no opinion on it.



Independent Auditors' Report on Financial Statements  
Page 2

In accordance with *Government Auditing Standards*, we have also issued our reports dated November 4, 2011, on our consideration of the DEA's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and other matters. The purpose of those reports is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. Those reports are an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in assessing the results of our audits.

KPMG LLP

November 4, 2011



**KPMG LLP**  
2001 M Street, NW  
Washington, DC 20036-3389

## **Independent Auditors' Report on Internal Control over Financial Reporting**

Acting Inspector General  
U.S. Department of Justice

Administrator  
Drug Enforcement Administration  
U.S. Department of Justice

We have audited the consolidated balance sheets of the U.S. Department of Justice Drug Enforcement Administration (DEA) as of September 30, 2011 and 2010, and the related consolidated statements of net cost and changes in net position, and the combined statements of budgetary resources and custodial activity (hereinafter referred to as "consolidated financial statements") for the years then ended, and have issued our report thereon dated November 4, 2011.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Office of Management and Budget (OMB) Bulletin No. 07-04, *Audit Requirements for Federal Financial Statements*, as amended. Those standards and OMB Bulletin No. 07-04 require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

The management of the DEA is responsible for establishing and maintaining effective internal control. In planning and performing our fiscal year 2011 audit, we considered the DEA's internal control over financial reporting by obtaining an understanding of the DEA's internal control, determining whether internal controls had been placed in operation, assessing control risk, and performing tests of controls as a basis for designing our auditing procedures for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the DEA's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the DEA's internal control over financial reporting. We did not test all internal controls relevant to operating objectives as broadly defined by the *Federal Managers' Financial Integrity Act of 1982*.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the third paragraph of this report and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. In our fiscal year 2011 audit, we did not identify any deficiencies in internal control over financial reporting that we



Independent Auditors' Report on Internal Control over Financial Reporting  
Page 2

consider to be material weaknesses, as defined above. However, we identified a certain deficiency in internal control over financial reporting described in the Exhibit that we consider to be a significant deficiency in internal control over financial reporting. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

The DEA's response to the finding identified in our audit is presented in the Exhibit. We did not audit the DEA's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the DEA's management, the U.S. Department of Justice Office of the Inspector General, OMB, the U.S. Government Accountability Office, and the U.S. Congress and is not intended to be and should not be used by anyone other than these specified parties.

KPMG LLP

November 4, 2011

**SIGNIFICANT DEFICIENCY**

This section contains our discussion of the significant deficiency we identified in internal control over financial reporting.

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***Weaknesses in the Reporting of Non-Valued Seized Evidence***

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During FY 2011, DEA personnel relied upon the information contained within certain data fields in the DEA's evidence reporting system to report the disposal activity and on-hand weight of non-valued seized evidence in the DEA's annual financial statements. However, when the evidence reporting system was queried, incorrect data fields were selected, which did not accurately report the disposal activity and on-hand weight of seized drugs, in accordance with Statement of Federal Financial Accounting Standards No. 3, *Accounting for Inventory and Related Property*, and Federal Financial Accounting and Auditing Technical Release No. 4, *Reporting on Non-Valued Seized and Forfeited Property*. Specifically, the query was not properly factoring in partial destructions of bulk seizures, rather it was only accounting for the disposal when the exhibit was fully destroyed. As a result of miscommunication between DEA personnel and an incomplete understanding of the query being used to extract information from the DEA's evidence reporting system, DEA's reporting process of the disposal activity and on-hand weight of non-valued seized evidence information did not detect errors of 242,925 kilograms in a timely manner.

We make no recommendation corresponding with this finding because the DEA has implemented, and we have tested, newly developed reports from its evidence reporting system and enhanced internal controls which allow the DEA to accurately report the disposal activity and on-hand weight of its non-valued seized evidence.

**Management Response:**

DEA concurs with this finding and has addressed the corrective actions necessary based on the absence of any recommendation in this report. It should be noted that there are no internal control deficiencies present over the DEA's custody of drug evidence or related to the entry of information into the STRIDE system. Additionally, the information reported as of September 30, 2011 in the Notes to the Financial Statements is accurate and represents a disclosure with no financial impact. The data elements included in STRIDE are accurate, however a less than preferable field was selected to represent the ending balances and this has been corrected. It should also be noted that these extracts are not and were not used for any other purpose than for financial statement note disclosure. There is no question over the safeguarding of DEA's drug evidence. There were no incidents identified where the DEA could not account for or locate drug evidence exhibits.

DEA believes that the issuance of this finding could be misinterpreted, in that taken out of context it gives the appearance that DEA has taken a step back in financial management or that DEA cannot locate or account for drug evidence. Neither case is true; DEA continues to make improvements in all areas of financial management and is confident that the internal controls in place are working effectively.



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## **Independent Auditors' Report on Compliance and Other Matters**

Acting Inspector General  
U.S. Department of Justice

Administrator  
Drug Enforcement Administration  
U.S. Department of Justice

We have audited the consolidated balance sheets of the U.S. Department of Justice Drug Enforcement Administration (DEA) as of September 30, 2011 and 2010, and the related consolidated statements of net cost and changes in net position, and the combined statements of budgetary resources and custodial activity (hereinafter referred to as "consolidated financial statements") for the years then ended, and have issued our report thereon dated November 4, 2011.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Office of Management and Budget (OMB) Bulletin No. 07-04, *Audit Requirements for Federal Financial Statements*, as amended. Those standards and OMB Bulletin No. 07-04 require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

The management of the DEA is responsible for complying with laws, regulations, and contracts applicable to the DEA. As part of obtaining reasonable assurance about whether the DEA's fiscal year 2011 consolidated financial statements are free of material misstatement, we performed tests of the DEA's compliance with certain provisions of laws, regulations, and contracts, noncompliance with which could have a direct and material effect on the determination of the consolidated financial statement amounts, and certain provisions of other laws and regulations specified in OMB Bulletin No. 07-04, including the provisions referred to in Section 803(a) of the *Federal Financial Management Improvement Act of 1996* (FFMIA). We limited our tests of compliance to the provisions described in the preceding sentence, and we did not test compliance with all laws, regulations, and contracts applicable to the DEA. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion.

The results of our tests of compliance described in the preceding paragraph, exclusive of those referred to in FFMIA, disclosed no instances of noncompliance or other matters that are required to be reported herein under *Government Auditing Standards* or OMB Bulletin No. 07-04.

The results of our tests of FFMIA disclosed no instances in which the DEA's financial management systems did not substantially comply with the (1) Federal financial management system requirements, (2) applicable Federal accounting standards, and (3) application of the United States Government Standard General Ledger at the transaction level.



Independent Auditors' Report on Compliance and Other Matters  
Page 2

This report is intended solely for the information and use of the DEA's management, the U.S. Department of Justice Office of the Inspector General, OMB, the U.S. Government Accountability Office, and the U.S. Congress and is not intended to be and should not be used by anyone other than these specified parties.

KPMG LLP

November 4, 2011

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**Principal Financial Statements  
and Related Notes**

**See Independent Auditors' Report on Financial Statements**

**U.S. Department of Justice  
Drug Enforcement Administration  
Consolidated Balance Sheets  
As of September 30, 2011 and 2010**

| <b>Dollars in Thousands</b>                                  | <b><u>2011</u></b>         | <b><u>2010</u></b>         |
|--|----------------------------|----------------------------|
| <b>ASSETS (Note 2)</b>                                       |                            |                            |
| Intragovernmental  |                            |                            |
| Fund Balance with U.S. Treasury (Note 3)                     | \$ 702,470                 | \$ 809,035                 |
| Accounts Receivable, Net (Note 5)                            | 43,655                     | 39,117                     |
| Other Assets (Note 9)  | 47,061                     | 51,090                     |
| <b>Total Intragovernmental</b>                               | <b><u>793,186</u></b>      | <b><u>899,242</u></b>      |
| Cash and Monetary Assets (Note 4)                            | 16,575                     | 13,407                     |
| Accounts Receivable, Net (Note 5)                            | 5,998                      | 2,325                      |
| Inventory and Related Property, Net (Note 6)                 | 7,506                      | 6,770                      |
| General Property, Plant and Equipment, Net (Note 8)          | 401,220                    | 382,137                    |
| Advances and Prepayments                                     | 14,700                     | 9,929                      |
| <b>Total Assets</b>  | <b><u>\$ 1,239,185</u></b> | <b><u>\$ 1,313,810</u></b> |
| <b>LIABILITIES (Note 10)</b>                                 |                            |                            |
| Intragovernmental  |                            |                            |
| Accounts Payable   | \$ 46,943                  | \$ 42,007                  |
| Accrued Federal Employees' Compensation Act Liabilities      | 27,222                     | 26,651                     |
| Custodial Liabilities (Note 19)                              | 5,199                      | 1,584                      |
| Other Liabilities (Note 13)                                  | 20,766                     | 18,726                     |
| <b>Total Intragovernmental</b>                               | <b><u>100,130</u></b>      | <b><u>88,968</u></b>       |
| Accounts Payable   | 92,054                     | 117,280                    |
| Actuarial Federal Employees' Compensation Act Liabilities    | 149,846                    | 144,858                    |
| Accrued Payroll and Benefits                                 | 63,094                     | 59,032                     |
| Accrued Annual and Compensatory Leave Liabilities            | 98,437                     | 98,608                     |
| Deferred Revenue   | 358,742                    | 311,164                    |
| Seized Cash and Monetary Instruments (Note 12)               | 440                        | 447                        |
| Contingent Liabilities (Note 14)                             | 7,754                      | 4,928                      |
| Other Liabilities (Note 13)                                  | 9,720                      | 7,639                      |
| <b>Total Liabilities</b>                                     | <b><u>\$ 880,217</u></b>   | <b><u>\$ 832,924</u></b>   |
| <b>NET POSITION</b>  |                            |                            |
| Unexpended Appropriations - All Other Funds                  | \$ 503,763                 | \$ 559,167                 |
| Cumulative Results of Operations - Earmarked Funds (Note 15) | (232,162)                  | (159,279)                  |
| Cumulative Results of Operations - All Other Funds           | 87,367                     | 80,998                     |
| <b>Total Net Position</b>                                    | <b><u>\$ 358,968</u></b>   | <b><u>\$ 480,886</u></b>   |
| <b>Total Liabilities and Net Position</b>                    | <b><u>\$ 1,239,185</u></b> | <b><u>\$ 1,313,810</u></b> |

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The accompanying notes are an integral part of these financial statements.

U.S. Department of Justice  
Drug Enforcement Administration  
Consolidated Statements of Net Cost  
For the Fiscal Years Ended September 30, 2011 and 2010

Dollars in Thousands

| FY            | Gross Costs        |                     |                     | Less: Earned Revenues |                   |                   | Net Cost of Operations<br>(Note 16) |
|---------------|--------------------|---------------------|---------------------|-----------------------|-------------------|-------------------|-------------------------------------|
|               | Intra-governmental | With the Public     | Total               | Intra-governmental    | With the Public   | Total             |                                     |
| <b>Goal 1</b> |                    |                     |                     |                       |                   |                   |                                     |
| 2011          | \$ 15,196          | \$ 90,886           | \$ 106,082          | \$ 687                | \$ 6              | \$ 693            | \$ 105,389                          |
| 2010          | \$ 24,424          | \$ 75,891           | \$ 100,315          | \$ 632                | \$ -              | \$ 632            | \$ 99,683                           |
| <b>Goal 2</b> |                    |                     |                     |                       |                   |                   |                                     |
| 2011          | 907,038            | 2,021,967           | 2,929,005           | 521,896               | 200,321           | 722,217           | 2,206,788                           |
| 2010          | 836,028            | 1,965,174           | 2,801,202           | 482,951               | 194,719           | 677,670           | 2,123,532                           |
| <b>Total</b>  |                    |                     |                     |                       |                   |                   |                                     |
| 2011          | <u>\$ 922,234</u>  | <u>\$ 2,112,853</u> | <u>\$ 3,035,087</u> | <u>\$ 522,583</u>     | <u>\$ 200,327</u> | <u>\$ 722,910</u> | <u>\$ 2,312,177</u>                 |
| 2010          | <u>\$ 860,452</u>  | <u>\$ 2,041,065</u> | <u>\$ 2,901,517</u> | <u>\$ 483,583</u>     | <u>\$ 194,719</u> | <u>\$ 678,302</u> | <u>\$ 2,223,215</u>                 |

Goal 1 Prevent Terrorism and Promote the Nation's Security  
Goal 2 Prevent Crime, Enforce Federal Laws, and Represent the Rights and Interests of the American People

The accompanying notes are an integral part of these financial statements.

**U.S. Department of Justice  
Drug Enforcement Administration  
Consolidated Statements of Changes in Net Position  
For the Fiscal Year Ended September 30, 2011**

Dollars in Thousands

|  | 2011                |                    |                     |
|--|---------------------|--------------------|---------------------|
|  | Earmarked<br>Funds  | All Other<br>Funds | Total               |
| <b>Unexpended Appropriations</b>                             |                     |                    |                     |
| <b>Beginning Balances</b>                                    | \$ -                | \$ 559,167         | \$ 559,167          |
| <b>Budgetary Financing Sources</b>                           |                     |                    |                     |
| Appropriations Received                                      | -                   | 2,019,682          | 2,019,682           |
| Appropriations Transferred-In/Out                            | -                   | 71,029             | 71,029              |
| Other Adjustments  | -                   | (4,039)            | (4,039)             |
| Appropriations Used  | -                   | (2,142,076)        | (2,142,076)         |
| <b>Total Budgetary Financing Sources</b>                     | -                   | (55,404)           | (55,404)            |
| <b>Unexpended Appropriations</b>                             | <u>\$ -</u>         | <u>\$ 503,763</u>  | <u>\$ 503,763</u>   |
| <b>Cumulative Results of Operations</b>                      |                     |                    |                     |
| <b>Beginning Balances</b>                                    | \$ (159,279)        | \$ 80,998          | \$ (78,281)         |
| <b>Budgetary Financing Sources</b>                           |                     |                    |                     |
| Appropriations Used  | -                   | 2,142,076          | 2,142,076           |
| <b>Other Financing Sources</b>                               |                     |                    |                     |
| Transfers-In/Out Without Reimbursement                       | -                   | 14,358             | 14,358              |
| Imputed Financing from Costs Absorbed<br>by Others (Note 17) | 9,396               | 79,833             | 89,229              |
| <b>Total Financing Sources</b>                               | 9,396               | 2,236,267          | 2,245,663           |
| <b>Net Cost of Operations</b>                                | <u>(82,279)</u>     | <u>(2,229,898)</u> | <u>(2,312,177)</u>  |
| <b>Net Change</b>  | (72,883)            | 6,369              | (66,514)            |
| <b>Cumulative Results of Operations</b>                      | <u>\$ (232,162)</u> | <u>\$ 87,367</u>   | <u>\$ (144,795)</u> |
| <b>Net Position</b>  | <u>\$ (232,162)</u> | <u>\$ 591,130</u>  | <u>\$ 358,968</u>   |

The accompanying notes are an integral part of these financial statements.

**U.S. Department of Justice  
Drug Enforcement Administration  
Consolidated Statements of Changes in Net Position  
For the Fiscal Year Ended September 30, 2010**

Dollars in Thousands

|  | 2010                |                    |                    |
|--|---------------------|--------------------|--------------------|
|  | Earmarked<br>Funds  | All Other<br>Funds | Total              |
| <b>Unexpended Appropriations</b>                             |                     |                    |                    |
| <b>Beginning Balances</b>                                    | \$ -                | \$ 540,670         | \$ 540,670         |
| <b>Budgetary Financing Sources</b>                           |                     |                    |                    |
| Appropriations Received                                      | -                   | 2,053,353          | 2,053,353          |
| Appropriations Transferred-In/Out                            | -                   | 39,756             | 39,756             |
| Appropriations Used  | -                   | (2,074,612)        | (2,074,612)        |
| <b>Total Budgetary Financing Sources</b>                     | -                   | 18,497             | 18,497             |
| <b>Unexpended Appropriations</b>                             | <u>\$ -</u>         | <u>\$ 559,167</u>  | <u>\$ 559,167</u>  |
| <b>Cumulative Results of Operations</b>                      |                     |                    |                    |
| <b>Beginning Balances</b>                                    | \$ (100,558)        | \$ 85,653          | \$ (14,905)        |
| <b>Budgetary Financing Sources</b>                           |                     |                    |                    |
| Appropriations Used  | -                   | 2,074,612          | 2,074,612          |
| <b>Other Financing Sources</b>                               |                     |                    |                    |
| Transfers-In/Out Without Reimbursement                       | 86                  | 9,432              | 9,518              |
| Imputed Financing from Costs Absorbed<br>by Others (Note 17) | 6,969               | 68,740             | 75,709             |
| <b>Total Financing Sources</b>                               | 7,055               | 2,152,784          | 2,159,839          |
| <b>Net Cost of Operations</b>                                | <u>(65,776)</u>     | <u>(2,157,439)</u> | <u>(2,223,215)</u> |
| <b>Net Change</b>  | (58,721)            | (4,655)            | (63,376)           |
| <b>Cumulative Results of Operations</b>                      | <u>\$ (159,279)</u> | <u>\$ 80,998</u>   | <u>\$ (78,281)</u> |
| <b>Net Position</b>  | <u>\$ (159,279)</u> | <u>\$ 640,165</u>  | <u>\$ 480,886</u>  |

The accompanying notes are an integral part of these financial statements.

**U.S. Department of Justice  
Drug Enforcement Administration  
Combined Statements of Budgetary Resources  
For the Fiscal Years Ended September 30, 2011 and 2010**

| <b>Dollars in Thousands</b>                     | <b><u>2011</u></b>                | <b><u>2010</u></b>                |
|---|-----------------------------------|-----------------------------------|
| <b>Budgetary Resources</b>                      |                                   |                                   |
| Unobligated Balance, Brought Forward, October 1 | \$ 223,391                        | \$ 323,879                        |
| Recoveries of Prior Year Unpaid Obligations     | 102,053                           | 129,127                           |
| Budget Authority                                |                                   |                                   |
| Appropriations Received                         | 2,262,356                         | 2,284,189                         |
| Spending Authority from Offsetting Collections  |                                   |                                   |
| Earned  |                                   |                                   |
| Collected                                       | 529,938                           | 537,802                           |
| Change in Receivables from Federal Sources      | 4,563                             | (33,532)                          |
| Change in Unfilled Customer Orders              |                                   |                                   |
| Advance Received                                | (28)                              | 25                                |
| Without Advance from Federal Sources            | <u>(29,182)</u>                   | <u>(5,407)</u>                    |
| Subtotal Budget Authority                       | <u>2,767,647</u>                  | <u>2,783,077</u>                  |
| Nonexpenditure Transfers, Net, Actual           | 71,029                            | 39,756                            |
| Permanently not Available                       | <u>(4,039)</u>                    | <u>-</u>                          |
| <b>Total Budgetary Resources (Note 18)</b>      | <b><u><u>\$ 3,160,081</u></u></b> | <b><u><u>\$ 3,275,839</u></u></b> |

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The accompanying notes are an integral part of these financial statements.

**U.S. Department of Justice  
Drug Enforcement Administration  
Combined Statements of Budgetary Resources (continued)  
For the Fiscal Years Ended September 30, 2011 and 2010**

| <b>Dollars in Thousands</b>                                      | <u><b>2011</b></u>         | <u><b>2010</b></u>         |
|--|----------------------------|----------------------------|
| <b>Status of Budgetary Resources</b>                             |                            |                            |
| Obligations Incurred   |                            |                            |
| Direct   | \$ 2,492,777               | \$ 2,532,674               |
| Reimbursable   | 509,012                    | 519,774                    |
| Total Obligations Incurred (Note 18)                             | <u>3,001,789</u>           | <u>3,052,448</u>           |
| Unobligated Balance - Available                                  |                            |                            |
| Apportioned  | 118,503                    | 195,008                    |
| Total Unobligated Balance - Available                            | <u>118,503</u>             | <u>195,008</u>             |
| Unobligated Balance not Available                                | 39,789                     | 28,383                     |
| <b>Total Status of Budgetary Resources</b>                       | <u><b>\$ 3,160,081</b></u> | <u><b>\$ 3,275,839</b></u> |
| <b>Change in Obligated Balance</b>                               |                            |                            |
| Obligated Balance, Net - Brought Forward, October 1              |                            |                            |
| Unpaid Obligations   | \$ 777,043                 | \$ 687,246                 |
| Less: Uncollected Customer Payments from Federal Sources         | <u>181,976</u>             | <u>220,915</u>             |
| Total Unpaid Obligated Balance, Net - Brought Forward, October 1 | 595,067                    | 466,331                    |
| Obligations Incurred, Net  | 3,001,789                  | 3,052,448                  |
| Less: Gross Outlays  | 2,964,749                  | 2,833,524                  |
| Less: Recoveries of Prior Year Unpaid Obligations, Actual        | 102,053                    | 129,127                    |
| Change in Uncollected Customer Payments from Federal Sources     | 24,619                     | 38,939                     |
| Obligated Balance, Net - End of Period                           |                            |                            |
| Unpaid Obligations   | 712,030                    | 777,043                    |
| Less: Uncollected Customer Payments from Federal Sources         | <u>157,357</u>             | <u>181,976</u>             |
| <b>Total Unpaid Obligated Balance, Net - End of Period</b>       | <u><b>\$ 554,673</b></u>   | <u><b>\$ 595,067</b></u>   |
| <b>Net Outlays</b>   |                            |                            |
| Gross Outlays  | \$ 2,964,749               | \$ 2,833,524               |
| Less: Offsetting Collections                                     | 529,910                    | 537,827                    |
| Less: Distributed Offsetting Receipts (Note 18)                  | <u>243,616</u>             | <u>231,967</u>             |
| <b>Total Net Outlays (Note 18)</b>                               | <u><b>\$ 2,191,223</b></u> | <u><b>\$ 2,063,730</b></u> |

The accompanying notes are an integral part of these financial statements.

**U.S. Department of Justice  
Drug Enforcement Administration  
Combined Statements of Custodial Activity  
For the Fiscal Years Ended September 30, 2011 and 2010**

| <b>Dollars in Thousands</b>                          | <b><u>2011</u></b> | <b><u>2010</u></b> |
|--|--------------------|--------------------|
| <b>Revenue Activity</b>                              |                    |                    |
| <b>Sources of Cash Collections</b>                   |                    |                    |
| Fees and Licenses                                    | \$ 15,000          | \$ 15,000          |
| Fines, Penalties and Restitution Payments - Civil    | <u>82,268</u>      | <u>5,963</u>       |
| Total Cash Collections                               | 97,268             | 20,963             |
| <b>Accrual Adjustments</b>                           | <u>3,617</u>       | <u>211</u>         |
| <b>Total Custodial Revenue</b>                       | 100,885            | 21,174             |
| <b>Disposition of Collections</b>                    |                    |                    |
| Transferred to Federal Agencies                      |                    |                    |
| Department of the Treasury                           | (97,268)           | (20,891)           |
| (Increase)/Decrease in Amounts Yet to Be Transferred | <u>(3,617)</u>     | <u>(283)</u>       |
| <b>Net Custodial Activity (Note 19)</b>              | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> |

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The accompanying notes are an integral part of these financial statements.

***U.S. Department of Justice***  
***Drug Enforcement Administration***  
***Notes to the Financial Statements***  
***(Dollars in Thousands, Except as Noted)***

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**Note 1. Summary of Significant Accounting Policies**

**A. Reporting Entity**

Drug Enforcement Administration (DEA or the agency), a bureau within the Department of Justice (DOJ or the Department), is the lead agency responsible for the development of overall federal drug enforcement strategy, programs, planning, and evaluations. The DEA was created on July 1, 1973, as a result of the Presidential Reorganization Plan No. 2 of 1973. The DEA's mission is to enforce the United States' controlled substances laws and regulations and to bring to justice individuals involved in the growing, manufacturing, or distribution of controlled substances appearing in or destined for illicit traffic in the U.S. The DEA is also responsible for recommending and supporting non-enforcement programs aimed at reducing the availability of illicit controlled substances in domestic and international markets.

**B. Basis of Presentation**

The accompanying financial statements were prepared to report the DEA's financial position, net cost of operations, changes in net position, budgetary resources, and custodial activity as of and for the years ended September 30, 2011 and 2010. These financial statements include the following funds which are under the DEA's control: appropriated annual, multi-year, and no-year Salary and Expense; appropriated no-year Construction; Diversion Control offsetting authority; and the Violent Crime Reduction Trust Fund. These financial statements represent the financial results of these funds. All DEA activities are conducted under Office of Management and Budget's (OMB) Budget Functional Classification code 750 – Administration of Justice.

These financial statements have been prepared from the books and records of the DEA in accordance with U.S. generally accepted accounting principles issued by the Federal Accounting Standards Advisory Board (FASAB) and presentation guidelines in the OMB Circular A-136, *Financial Reporting Requirements*. These financial statements are different from the financial reports prepared pursuant to OMB directives which are used to monitor and control the use of the DEA's budgetary resources. To ensure that the DEA's financial statements are meaningful at the entity level and to enhance reporting consistency within the Department, Other Assets and Other Liabilities as defined by OMB Circular A-136 have been disaggregated on the balance sheet.

*U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)*

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**Note 1. Summary of Significant Accounting Policies (continued)**

In OMB Circular A-136 Advances and Prepayments are considered Other Assets, and Accrued Federal Employees' Compensation Act Liabilities (FECA), Custodial Liabilities, Accrued Payroll and Benefits, Contingent Liabilities, Accrued Annual and Compensatory Leave Liabilities, Deferred Revenue, and Seized Cash and Monetary Instruments are considered Other Liabilities.

**C. Basis of Consolidation**

The consolidated/combined financial statements include the accounts of the DEA. All significant proprietary intra-entity transactions and balances have been eliminated in consolidation. The Statements of Budgetary Resources and Statements of Custodial Activity are combined statements for FYs 2011 and 2010, and as such, intra-entity transactions have not been eliminated. The consolidated financial statements do not include centrally administered assets and liabilities of the Federal Government as a whole, such as General Services Administration (GSA) owned property and equipment and borrowings from the public by the U.S. Treasury, which may in part be attributable to the DEA.

**D. Basis of Accounting**

Transactions are recorded on the accrual and budgetary bases of accounting. Under the accrual basis, revenues are recorded when earned and expenses are recorded when incurred, regardless of when cash is exchanged. Under the budgetary basis, however, funds availability is recorded based upon legal considerations and constraints. As a result, certain line items on the proprietary financial statements may not equal similar line items on the budgetary financial statements.

**E. Non-Entity Assets**

Included in the assets reported in the accompanying balance sheets are non-entity assets. Non-entity assets are assets held by the DEA but are not available for use by the DEA. All of the DEA's non-entity assets are with the public and consist primarily of seized monetary assets, cash generated from Attorney General Exempt Operations, and cash generated from Trafficker Directed Funds Activities. These assets cannot be used to satisfy the DEA's obligations.

*U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)*

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**Note 1. Summary of Significant Accounting Policies (continued)**

**F. Fund Balance with U.S. Treasury and Cash**

Generally, the U. S. Treasury processes cash receipts and disbursements. The DEA's Fund Balance with the U.S. Treasury consists of appropriated funds that are available to pay current liabilities and finance authorized commitments. The DEA does not have disbursing authority. The DEA maintains a small amount of cash in commercial banks to facilitate the replenishment of the Agency's imprest funds.

**G. Accounts Receivable**

Accounts receivable result from amounts due from federal agencies, public organizations, or individuals. Receivables due from federal agencies consist of reimbursable agreements for services provided by the DEA and are considered to be fully collectible.

Receivables due from public organizations or individuals consist of refunds, restitutions, licensing fees, and civil monetary penalties. An allowance for uncollectible accounts is established for these receivables when it is more likely than not the receivables will not be totally collected. The allowance is measured based on analysis of both individual accounts and a group of accounts taken as a whole.

**H. Inventory and Related Property**

The DEA maintains an inventory of aviation parts and supplies in support of its aviation operations. The aviation inventory is valued at historical cost. Repairable parts are broken or expended parts that have been removed from DEA aircraft. Repairable parts are inoperable and may eventually be repaired, overhauled, discarded, or traded for "core" value against a new or rebuilt part. Repairable parts are valued at zero dollars.

*U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)*

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**Note 1. Summary of Significant Accounting Policies (continued)**

**I. General Property, Plant and Equipment**

In accordance with Statement of Federal Financial Accounting Standards (SFFAS) No. 6, Accounting for Property, Plant, and Equipment and No. 10, Accounting for Internal Use Software, the DEA reports assets at historical cost or their estimated fair value if acquired through means other than purchase. The DEA capitalizes administrative and technical investigative equipment, vehicles, boats, and capital leases that have a total cost of \$25 or greater. Buildings, construction-in-progress (CIP), leasehold improvements, and aircraft are capitalized when their total cost is \$100 or greater. Land is capitalized regardless of the acquisition cost. Betterments that extend the useful life of an asset are also capitalized. The cost of minor enhancements resulting from ongoing systems maintenance is expensed in the period incurred. Also, the purchase of enhanced versions of software for a nominal charge are properly expensed in the period incurred. Internal use software is capitalized when the development cost or purchase price exceeds \$500. Repairs and maintenance costs are expensed. Capitalized assets (other than land and CIP) are depreciated or amortized over useful lives ranging from 5 to 50 years using a straight-line method.

**J. Advances and Prepayments**

The DEA's advances and prepayments consist of funds disbursed to other federal agencies in advance of receipt of goods or services, advances to state and local entities that participate in the Domestic Cannabis Eradication and Suppression Program, and travel advances issued to federal employees. Travel advances are limited to meals and incidental expenses incurred by federal employees during official travel. Advances and prepayments are recorded as an asset and are expensed when the related goods or services are received. Advances and prepayments involving other Federal agencies are classified as Other Assets on the balance sheet (Note 9).

***U.S. Department of Justice***  
***Drug Enforcement Administration***  
***Notes to the Financial Statements***  
***(Dollars in Thousands, Except as Noted)***

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**Note 1. Summary of Significant Accounting Policies (continued)**

**K. Forfeited and Seized Property**

The DEA routinely seizes property as part of its law enforcement activities. All property seized for forfeiture is reported by the DOJ's Assets Forfeiture Fund, including property that has evidentiary value. As required by SFFAS No. 3, *Accounting for Inventory and Related Property*, seized monetary assets held for evidence by the DEA are recorded as assets with an offsetting liability. Non-monetary assets held for evidence are disclosed in a footnote to the financial statements at appraised or fair market value at the time of the seizure and are not adjusted for any subsequent increases or decreases in estimated fair market value with the exception of firearms which are disclosed according to the number of firearms added, disposed, and on-hand. Firearms are held until they are no longer needed as evidence and then destroyed. DEA uses a one thousand dollar reporting threshold for seized property. Illegal drugs seized and held as evidence by the DEA have no legal value and are reported in the footnotes by quantity only. The analysis of drug evidence is presented in accordance with Federal Financial Accounting and Auditing Technical Release No. 4, *Reporting on Non-Valued Seized and Forfeited Property*. The DEA discloses drug evidence that is categorized in Schedules 1 through 5 of the Controlled Substances Act. Drugs are destroyed when they are no longer needed for evidence.

**L. Liabilities**

The DEA's liabilities consist of funds or other resources that are likely to be paid by the Agency as the result of a transaction or event that has already occurred. However, no liability can be paid absent proper budget authority. The federal government can accept liabilities for the DEA, when the Agency contractually acts in the sovereign capacity of the federal government. Accrued payroll and benefits are accrued based on the number of days in a pay period earned but not paid to employees at the end of the quarter.

Intragovernmental liabilities covered by budgetary resources consist of expenses incurred by other Federal agencies for goods or services performed by those agencies on behalf of DEA where the DEA has not yet paid them. These expenses are funded by the DEA under reimbursable agreements.

*U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)*

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**Note 1. Summary of Significant Accounting Policies (continued)**

**M. Contingencies and Commitments**

The DEA is party to various administrative proceedings, legal actions, and claims. The balance sheet includes an estimated liability for those legal actions where management and the Chief Counsel consider adverse decisions “probable” and amounts are reasonably estimable. Legal actions where management and the Chief Counsel consider adverse decisions “probable” or “reasonably possible” and the amounts are reasonably estimable are disclosed in Note 14, *Contingencies and Commitments*. However, there are cases where amounts have not been accrued or disclosed because the amounts of the potential loss cannot be estimated or the likelihood of an unfavorable outcome is “remote”. Reasonably possible losses are not recognized in the balance sheet. An unfunded liability is established when claims are determined to be probable and measurable. Settlements less than two thousand five hundred dollars are paid from the DEA’s appropriations. The U.S. Treasury Judgment Fund may pay, on behalf of the DEA, amounts in excess of two thousand five hundred dollars.

**N. Annual, Sick, and Other Leave**

Annual and compensatory leave earned by the DEA employees but not yet used is recorded as an accrued liability. Each year, the liability is adjusted to reflect current pay rates. Any portion of the accrued leave for which funding is not currently available is recorded as an unfunded liability. Sick leave and other types of non-vested leave are expensed as used.

**O. Interest on Late Payments**

The Prompt Payment Act (31 U.S.C. 3901-3907) requires federal agencies to pay invoices owed to vendors for the purchase of goods or services within 30 days after the receipt of a proper invoice or after the acceptance of the goods or service, whichever is later. Payments made after this date must include an interest penalty.

*U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)*

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**Note 1. Summary of Significant Accounting Policies (continued)**

**P. Retirement Plans**

On January 1, 1984, the Federal Employees' Retirement System (FERS) became effective pursuant to the Federal Employees' Retirement System Act. Employees hired after December 31, 1983 are automatically covered by FERS and Social Security.

Employees hired prior to January 1, 1984 can elect to join FERS and Social Security or remain in the Civil Service Retirement System (CSRS). For employees covered by CSRS the DEA contributes 7.0% of the employees' gross pay for regular and 7.5% for law enforcement officers' retirement. For employees covered by FERS, the DEA contributes 11.7% of employees' gross pay for regular and 25.7% for law enforcement officers' retirement. A primary feature of FERS is the Federal Thrift Savings Plan to which the DEA automatically contributes 1.0% of an employee's pay and matches the employee's contribution up to an additional 4.0%. The DEA also contributes the matching share of Social Security for FERS participants.

The accompanying financial statements report expenses incurred by the DEA for required contributions made to retirement plans administered by the Office of Personnel Management (OPM). In accordance with SFFAS No. 5, *Accounting for Liabilities of the Federal Government*, the DEA recognizes an additional expense for Pension and Other Retirement Benefits incurred but not already covered by employee and DEA contributions. This expense will ultimately be paid by the OPM and is offset in the accompanying financial statements with an imputed financing source.

*U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)*

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**Note 1. Summary of Significant Accounting Policies (continued)**

**Q. Federal Employee Compensation Benefits**

The FECA authorizes income and medical cost protection to covered federal civilian employees who are injured on the job or who have incurred a work-related occupational disease, and to beneficiaries of deceased employees whose death is attributable to a job-related injury or occupational disease. FECA benefit claims for the DEA employees are initially paid by the Department of Labor (DOL) and subsequently reimbursed by the DEA.

The DEA's FECA liability consists of two components: (1) unpaid bills and (2) an estimated future cost. Unpaid bills are claims paid by the DOL but not yet billed to or paid by the DEA. Estimated future costs are determined by applying actuarial procedures to anticipated future costs. The DOL is responsible for calculating the actuarial FECA liability for future compensation benefits for all federal agencies. These benefits include the liability for death, disability, medical, and miscellaneous costs for approved compensation cases. This liability is determined using a paid-losses extrapolation method calculated over a 37-year period. This method utilizes historical benefit payment patterns that relate to a specific period.

Projected annual benefit payments are discounted to present value. The resulting liability is then distributed by DOL to each benefiting agency. The DOJ calculates and distributes each bureau's respective portion of the total DOJ actuarial liability.

The actuarial FECA liability is recorded for financial reporting purposes only and is an extended estimate of future costs which will not be obligated against budgetary resources until the year in which the cost is actually paid by the DEA.

**R. Intragovernmental Activity**

Intragovernmental costs and exchange revenue represent transactions made between two reporting entities within the federal government. Costs and earned revenues with the public represent exchange transactions made between the reporting entity and a non-federal entity. The classification of revenue or cost as "intragovernmental" or "with the public" is defined on a transaction-by-transaction basis. The purpose of this classification is to enable the federal government to prepare consolidated financial statements, not to match public and intragovernmental revenue with the costs incurred to produce public and intragovernmental revenue.

*U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)*

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**Note 1. Summary of Significant Accounting Policies (continued)**

**S. Revenues and Other Financing Sources**

The DEA's largest funding source is from congressional appropriations, which are used to support DEA's operations. The DEA also receives reimbursable funding from other federal agencies for services performed by the DEA on their behalf. Annual, multi-year, and no-year appropriations are used within statutory limitations for operating and capital expenditures. Appropriations are recognized as a financing source when related program or administrative expenses are incurred.

The DEA collects exchange revenue from several sources. The largest exchange revenue source for the DEA relates to the Diversion Control Program authorized by the Controlled Substances Act. This Act requires physicians, pharmacists, and chemical companies to be licensed with the DEA to manufacture and distribute certain controlled substances. The DEA charges a licensing fee for this service. Each fiscal year, federal statutes require \$15 million of the total fees collected for the Diversion Control Program to be transferred to the U.S. Treasury. Diversion Control Program license fees received from public registrants are renewed annually or triennially. The unearned portion of the fees is recorded as deferred revenue in the accompanying financial statements.

Certain federal agencies pay expenses on behalf of the DEA where repayment is not required. These expenses are considered imputed financing and the DEA records them as both a financing source and expense.

In addition, Agency personnel participate with state and local government organizations in the DEA mission related law enforcement task forces. State and local governments look to the DEA for expertise in intelligence and investigative support. The DEA Agents also participate in joint investigations with a variety of other federal organizations such as the Federal Bureau of Investigation (FBI), Assets Forfeiture Fund, Office of National Drug Control Policy, and the Organized Crime Drug Enforcement Task Force. Prices for the DEA participation in federal, state, and local law enforcement activities are established within the applicable reimbursable agreement.

***U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)***

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**Note 1. Summary of Significant Accounting Policies (continued)**

The table below summarizes the type of revenue sources and the typical pricing policy for exchange revenue:

| <u>Revenue Source</u>  | <u>Pricing Policy</u>                         |
|--|---|
| Controlled Substances Act Licensing  | Full Cost, OMB Circular A-25,<br>User Charges |
| State and Local Task Force Participation<br>Joint Intragovernmental Agency<br>Investigations | Direct Cost Only                              |
| Assets Forfeiture Fund   | Direct Cost Only                              |

**T. Earmarked Funds**

The Statement of Federal Financial Accounting Standards No. 27, *Identifying and Reporting Earmarked Funds*, defines ‘earmarked funds’ as being financed by specifically identified revenues, often supplemented by other financing sources, which remain available over time. These specifically identified revenues and other financing sources are required by statute to be used for designated activities, benefits, or purposes, and must be accounted for separately from the Government’s general revenues. The three required criteria for an earmarked fund are:

1. A statute committing the Federal Government to use specifically identified revenues and other financing sources only for designated activities, benefits or purposes;
2. Explicit authority for the earmarked fund to retain revenues and other financing sources not used in the current period for future use to finance the designated activities, benefits, or purposes; and
3. A requirement to account for and report on the receipt, use, and retention of the revenues and other financing sources that distinguishes the earmarked fund from the Government’s general revenues.

The Diversion Control Fee account is the only DEA fund meeting these criteria for reporting purposes.

*U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)*

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**Note 1. Summary of Significant Accounting Policies (continued)**

**U. Tax Exempt Status**

As an agency of the Federal Government, DEA is exempt from all income taxes imposed by any governing body whether it is a Federal, state, commonwealth, local, or foreign government.

**V. Use of Estimates**

The preparation of financial statements requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

**W. Reclassifications**

The FY 2010 financial statements were reclassified to conform to the FY 2011 Departmental financial statement presentation requirements. The reclassifications had no material effect on total assets, liabilities, net position, change in net position or budgetary resources as previously reported.

**X. Subsequent Events**

Subsequent events and transactions occurring after September 30, 2011 through the date of the auditors' opinion have been evaluated for potential recognition or disclosure in the financial statements. The date of the auditors' opinion also represents the date that the financial statements were available to be issued.

***U.S. Department of Justice  
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Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)***

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**Note 2. Non-Entity Assets**

Non-entity assets are assets held by the DEA but are not available for use by the DEA. All of the DEA's non-entity assets are with the public.

As of September 30, 2011 and 2010

|                          | <u>2011</u>         | <u>2010</u>         |
|--------------------------|---------------------|---------------------|
| With the Public          |                     |                     |
| Cash and Monetary Assets | \$ 10,143           | \$ 7,999            |
| Accounts Receivable, Net | <u>5,152</u>        | <u>1,528</u>        |
| Total With the Public    | <u>15,295</u>       | <u>9,527</u>        |
| Total Non-Entity Assets  | 15,295              | 9,527               |
| Total Entity Assets      | <u>1,223,890</u>    | <u>1,304,283</u>    |
| Total Assets             | <u>\$ 1,239,185</u> | <u>\$ 1,313,810</u> |

***U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)***

**Note 3. Fund Balance with U. S. Treasury**

The Fund Balance with U.S. Treasury reported on the consolidated balance sheets represents the undisbursed portion of all funds recorded in the DEA's general ledger as of the end of each reporting period. The September 30, 2011 and 2010 balances include \$4,532 and \$7,185, respectively, of funds that are restricted for the purchase of official government vehicles.

Restricted unobligated funds consist of expired authority and holdings that were not transferred to Treasury but were unavailable for the DEA's use. Restricted unobligated funds are presented in the table below as Unobligated Balance-Unavailable. Restricted funds include the collections of fees in excess of amounts budgeted for administering the Diversion Control Program. These collections may not be used until authorized by Congress.

As of September 30, 2011 and 2010

|  | <u>2011</u>       | <u>2010</u>       |
|--|-------------------|-------------------|
| Fund Balances                                  |                   |                   |
| Special Funds                                  | \$ 106,090        | \$ 125,217        |
| General Funds                                  | 596,380           | 683,818           |
| Total Fund Balances with U.S. Treasury         | <u>\$ 702,470</u> | <u>\$ 809,035</u> |
| Status of Fund Balances                        |                   |                   |
| Unobligated Balance – Available                | \$ 118,503        | \$ 195,008        |
| Unobligated Balance – Unavailable              | 39,789            | 28,383            |
| Obligated Balance not yet Disbursed            | 554,673           | 595,067           |
| Other Funds (With)/Without Budgetary Resources | <u>( 10,495)</u>  | <u>( 9,423)</u>   |
| Total Status of Fund Balances                  | <u>\$ 702,470</u> | <u>\$ 809,035</u> |

Other Funds (With)/Without Budgetary Resources include clearing and deposit accounts, imprest fund cash and receipts.

***U.S. Department of Justice  
Drug Enforcement Administration  
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**Note 4. Cash and Monetary Assets**

As of September 30, 2011 and 2010

|                                | <u>2011</u>      | <u>2010</u>      |
|--------------------------------|------------------|------------------|
| Cash                           |                  |                  |
| Undeposited Collections        | \$ 48            | \$ 21            |
| Imprest Funds                  | 6,393            | 5,392            |
| Other Cash                     | 9,694            | 7,547            |
| Total Cash                     | <u>16,135</u>    | <u>12,960</u>    |
| Monetary Assets                |                  |                  |
| Seized Monetary Instruments    | <u>440</u>       | <u>447</u>       |
| Total Monetary Assets          | <u>440</u>       | <u>447</u>       |
| Total Cash and Monetary Assets | <u>\$ 16,575</u> | <u>\$ 13,407</u> |

Other cash consists of funds used for special purposes.

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**Note 5. Accounts Receivable, Net**

As of September 30, 2011 and 2010

|                                      | <u>2011</u>      | <u>2010</u>      |
|--------------------------------------|------------------|------------------|
| Intragovernmental                    |                  |                  |
| Accounts Receivable                  | \$ 43,655        | \$ 39,117        |
| Total Intragovernmental              | <u>43,655</u>    | <u>39,117</u>    |
| With the Public                      |                  |                  |
| Accounts Receivable                  | 8,193            | 3,939            |
| Allowance for Uncollectible Accounts | <u>(2,195)</u>   | <u>(1,614)</u>   |
| Total With the Public                | <u>5,998</u>     | <u>2,325</u>     |
| Total Accounts Receivable, Net       | <u>\$ 49,653</u> | <u>\$ 41,442</u> |

**Note 6. Inventory and Related Property, Net**

As of September 30, 2011 and 2010

|  | <u>2011</u> | <u>2010</u> |
|--|-------------|-------------|
| Operating Materials and Supplies<br>Held for Current Use | \$ 7,506    | \$ 6,770    |

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**Note 7. Forfeited and Seized Property**

**Analysis of Change in Seized Property:**

Seized property is acquired during the course of an investigation. This property is considered contraband, evidence of a crime, or subject to forfeiture. Seized property includes monetary instruments, real property, and tangible personal property of others. The DEA reports seized property at market value when seized.

Monetary seized property valued at \$440 and \$447 was held as evidence by the DEA on September 30, 2011 and 2010, respectively, and is included in Cash and Monetary Assets on the accompanying balance sheets (also refer to Note 4). The value of non-monetary property held as evidence is not reported in the accompanying consolidated balance sheets. Adjustments have been made to the beginning balances of seized property as a result of reconciling items from prior years.

The analysis of drug evidence is presented in accordance with Federal Financial Accounting and Auditing Technical Release No. 4, *Reporting on Non-Valued Seized and Forfeited Property*. Drug evidence, as presented on the following tables, consists of analyzed and bulk drugs. Analyzed drug evidence includes cocaine, heroin, marijuana and methamphetamine and represents actual laboratory tested classification and weight in kilograms (KG). Since enforcing the controlled substances laws and regulations of the United States is a primary mission of the DEA, the DEA reports all analyzed drug evidence regardless of seizure weight.

Bulk drug evidence is comprised of controlled substances housed by the DEA in secured storage facilities of which only a sample is taken for laboratory analysis. The actual bulk weight may vary from seizure weight due to changes in moisture content over time. Other primarily consists of illegal substances other than those discussed above.

Unanalyzed drug evidence is qualitatively different from analyzed and bulk drug evidence because unanalyzed drug evidence includes the weight of packaging and drug categories are based on the determination of Special Agents instead of laboratory chemists. For these reasons, unanalyzed drug evidence is not reported by the DEA.

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**Note 7. Forfeited and Seized Property (continued)**

For the Period Ended September 30, 2011

| Seized Property Category    |        | Beginning Balance | Adjustments** | Seizures  | Disposals | Ending Balance |
|-----------------------------|--------|-------------------|---------------|-----------|-----------|----------------|
| <b>Seized for Evidence</b>  |        |                   |               |           |           |                |
| Seized Monetary Instruments | Value  | \$ 447            | \$ 7          | \$ 207    | \$ 221    | \$ 440         |
| Personal Property           | Number | 40                | 16            | 2         | 21        | 37             |
|                             | Value  | \$ 274            | \$ (6)        | \$ 22     | \$ 132    | \$ 158         |
| Non-Valued                  |        |                   |               |           |           |                |
| Firearms                    | Number | 3,456             | (163)         | 717       | 704       | 3,306          |
| Drug Evidence               |        |                   |               |           |           |                |
| Cocaine                     | KG     | 272,088           | (222,263)     | 26,852    | 26,660    | 50,017         |
| Heroin                      | KG     | 3,022             | (570)         | 784       | 546       | 2,690          |
| Marijuana                   | KG     | 16,071            | (1,410)       | 6,258     | 6,801     | 14,118         |
| Bulk Drug Evidence          | KG     | 227,564           | 1,043         | 1,058,390 | 1,008,845 | 278,152        |
| Methamphetamine             | KG     | 7,141             | (1,929)       | 2,565     | 1,366     | 6,411          |
| Other                       | KG     | 45,430            | (16,753)      | 3,423     | 8,417     | 23,683         |
| Total Drug Evidence         |        | 571,316           | (241,882)     | 1,098,272 | 1,052,635 | 375,071        |

For the Period Ended September 30, 2010

| Seized Property Category    |        | Beginning Balance | Adjustments** | Seizures  | Disposals | Ending Balance |
|-----------------------------|--------|-------------------|---------------|-----------|-----------|----------------|
| <b>Seized for Evidence</b>  |        |                   |               |           |           |                |
| Seized Monetary Instruments | Value  | \$ 575            | \$ 3          | \$ 165    | \$ 296    | \$ 447         |
| Personal Property           | Number | 42                | (1)           | 17        | 18        | 40             |
|                             | Value  | \$ 266            | \$ (17)       | \$ 227    | \$ 202    | \$ 274         |
| Non-Valued                  |        |                   |               |           |           |                |
| Firearms                    | Number | 3,644             | (136)         | 643       | 695       | 3,456          |
| Drug Evidence               |        |                   |               |           |           |                |
| Cocaine                     | KG     | 343,142           | (35,079)      | 33,526    | 69,501    | 272,088        |
| Heroin                      | KG     | 3,316             | (184)         | 634       | 744       | 3,022          |
| Marijuana                   | KG     | 15,683            |               | 5,325     | 4,937     | 16,071         |
| Bulk Drug Evidence          | KG     | 223,936           | 1,278         | 1,128,098 | 1,125,748 | 227,564        |
| Methamphetamine             | KG     | 6,264             |               | 2,134     | 1,257     | 7,141          |
| Other                       | KG     | 46,185            |               | 5,258     | 6,013     | 45,430         |
| Total Drug Evidence         |        | 638,526           | (33,985)      | 1,174,975 | 1,208,200 | 571,316        |

\*\*Adjustments include property status and valuation changes received after, but properly credited to, prior fiscal years. Valuation changes include updates and corrections to an asset's value recorded in a prior year. During FY 2011, DEA has access to better information that allowed the reporting of partial destructions of drugs held for evidence at the time of partial destruction rather than at the time the exhibit was fully destroyed. Therefore, DEA has recorded an adjustment in the FY 2011 "Adjustments" column of (242,925) kg to reflect the partial destruction of exhibits destroyed in prior years.

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**Note 7. Forfeited and Seized Property (continued)**

**Method of Disposition of Seized Property:**

During FYs 2011 and 2010, \$213 and \$390 of valued property seized for evidence were returned to parties with a bonafide interest, and \$140 and \$108 were either released to a designated party or transferred to the appropriate federal entity under forfeiture or abandonment proceedings. Non-valued property was primarily disposed of through destruction.

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**Note 8. General Property, Plant and Equipment, Net**

| As of September 30, 2011                    | Acquisition<br><u>Cost</u> | Accumulated<br><u>Depreciation</u> | Net Book<br><u>Value</u> | Useful<br><u>Life</u> |
|---|----------------------------|------------------------------------|--------------------------|-----------------------|
| Land and Land Rights                        | \$ 2,425                   | \$ -                               | \$ 2,425                 | N/A                   |
| Construction in Progress                    | 6,902                      | -                                  | 6,902                    | N/A                   |
| Buildings, Improvements, and<br>Renovations | 88,078                     | 30,676                             | 57,402                   | 50 yrs.               |
| Aircraft                                    | 174,835                    | 69,179                             | 105,656                  | 7-20 yrs.             |
| Boats                                       | 2,265                      | 1,282                              | 983                      | 18 yrs.               |
| Vehicles                                    | 93,990                     | 42,580                             | 51,410                   | 5 yrs.                |
| Equipment                                   | 214,569                    | 142,286                            | 72,283                   | 5 yrs.                |
| Leasehold Improvements                      | 211,416                    | 158,290                            | 53,126                   | 5-13 yrs.             |
| Internal Use Software                       | 81,676                     | 33,213                             | 48,463                   | 5-10 yrs.             |
| Internal Use Software in<br>Development     | 2,570                      | -                                  | 2,570                    | N/A                   |
| <b>Total</b>                                | <b>\$ 878,726</b>          | <b>\$ 477,506</b>                  | <b>\$ 401,220</b>        |                       |

| As of September 30, 2010                    | Acquisition<br><u>Cost</u> | Accumulated<br><u>Depreciation</u> | Net Book<br><u>Value</u> | Useful<br><u>Life</u> |
|---|----------------------------|------------------------------------|--------------------------|-----------------------|
| Land and Land Rights                        | \$ 2,425                   | \$ -                               | \$ 2,425                 | N/A                   |
| Construction in Progress                    | 8,969                      | -                                  | 8,969                    | N/A                   |
| Buildings, Improvements, and<br>Renovations | 86,537                     | 24,551                             | 61,986                   | 50 yrs.               |
| Aircraft                                    | 154,436                    | 61,894                             | 92,542                   | 7-20 yrs.             |
| Boats                                       | 2,525                      | 1,186                              | 1,339                    | 18 yrs.               |
| Vehicles                                    | 84,682                     | 38,815                             | 45,867                   | 5 yrs.                |
| Equipment                                   | 202,687                    | 127,655                            | 75,032                   | 5 yrs.                |
| Leasehold Improvements                      | 180,886                    | 144,854                            | 36,032                   | 5-13 yrs.             |
| Internal Use Software                       | 43,155                     | 20,156                             | 22,999                   | 5-10 yrs.             |
| Internal Use Software in<br>Development     | 34,946                     | -                                  | 34,946                   | N/A                   |
| <b>Total</b>                                | <b>\$ 801,248</b>          | <b>\$ 419,111</b>                  | <b>\$ 382,137</b>        |                       |

The DEA purchased \$35,924 and \$17,930 in capitalized property from federal sources during FY 2011 and 2010, respectively. Purchases of capitalized property from the public totaled \$50,112 and \$44,753 during FY 2011 and 2010, respectively.

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**Note 9. Other Assets**

As of September 30, 2011 and 2010

|                          | <u>2011</u> | <u>2010</u> |
|--------------------------|-------------|-------------|
| Intragovernmental        |             |             |
| Advances and Prepayments | \$ 47,061   | \$ 51,090   |

**Note 10. Liabilities not Covered by Budgetary Resources**

As of September 30, 2011 and 2010

|  | <u>2011</u>       | <u>2010</u>       |
|--|-------------------|-------------------|
| Intragovernmental                                    |                   |                   |
| Accrued FECA Liabilities                             | \$ 27,222         | \$ 26,651         |
| Other Unfunded Employment Related Liabilities        | 164               | 68                |
| Total Intragovernmental                              | <u>27,386</u>     | <u>26,719</u>     |
| With the Public                                      |                   |                   |
| Actuarial FECA Liabilities                           | 149,846           | 144,858           |
| Accrued Annual and Compensatory Leave Liabilities    | 98,437            | 98,608            |
| Deferred Revenue                                     | 358,742           | 311,164           |
| Contingent Liabilities (Note 14)                     | 7,754             | 4,928             |
| Total With the Public                                | <u>614,779</u>    | <u>559,558</u>    |
| Total Liabilities not Covered by Budgetary Resources | <u>642,165</u>    | <u>586,277</u>    |
| Total Liabilities Covered by Budgetary Resources     | <u>238,052</u>    | <u>246,647</u>    |
| Total Liabilities                                    | <u>\$ 880,217</u> | <u>\$ 832,924</u> |

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**Note 11. Leases**

In the course of operations, the DEA obtains certain property through leasing arrangements. These leases may be capital leases or operating leases as defined by SFFAS No. 5, *Accounting for Liabilities of the Federal Government*. The DEA does not act as a lessor. The DEA does not currently have any capital leases.

**Noncancelable Operating Leases**

In addition to GSA office space, leased assets are primarily for computer workstations. Lease terms are generally one year with an option to renew between three and five years. Most leases with GSA are cancelable and may be terminated without incurring charges.

**Future Noncancelable Operating Lease Payments**

| <u>Fiscal Year</u>                                     | <u>Land and<br/>Buildings</u> |
|--|-------------------------------|
| 2012   | \$ 18,604                     |
| 2013   | 22,150                        |
| 2014   | 22,174                        |
| 2015   | 22,501                        |
| 2016   | 22,598                        |
| After 2016   | 128,287                       |
| Total Future Noncancelable Operating<br>Lease Payments | <u>\$ 236,314</u>             |

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**Note 12. Seized Cash and Monetary Instruments**

The seized monetary instruments represent liabilities for seized assets held by the DEA pending disposition. The DEA may seize monetary instruments as part of its investigations. Some seized monetary instruments are retained by the DEA and reported as evidence. Seized monetary instruments valued at \$440 and \$447 was held as evidence by the DEA on September 30, 2011 and 2010, respectively, and is included in Cash and Monetary Assets on the accompanying balance sheets. The DEA reports all of its monetary instruments held as evidence under the heading of seized cash and monetary instruments. None of the monetary instruments held as evidence or for safekeeping as reported in Note 7 is deposited.

**Note 13. Other Liabilities**

As of September 30, 2011 and 2010

|  | <u>2011</u>      | <u>2010</u>      |
|--|------------------|------------------|
| Intragovernmental  |                  |                  |
| Employer Contributions and Payroll Taxes Payable                             | \$ 19,035        | \$ 17,157        |
| Other Post-Employment Benefits Due and Payable                               | 44               | 15               |
| Other Unfunded Employment Related Liabilities                                | 164              | 68               |
| Advances from Others   | 1                | 29               |
| Liability for Deposit Fund, Clearing Accounts<br>and Undeposited Collections | 1,522            | 1,457            |
| Total Intragovernmental  | <u>20,766</u>    | <u>18,726</u>    |
| With the Public  |                  |                  |
| Other Accrued Liabilities  | 6                | 6                |
| Other Liabilities  | 9,714            | 7,633            |
| Total With the Public  | <u>9,720</u>     | <u>7,639</u>     |
| Total Other Liabilities  | <u>\$ 30,486</u> | <u>\$ 26,365</u> |

All other liabilities are current.

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**Note 14. Contingencies and Commitments**

The DEA is party to various administrative proceedings, legal actions, and claims. The balance sheet includes an estimated liability for those legal actions where management and the Chief Counsel consider adverse decisions “probable” and amounts are reasonably estimable.

|                          | <u>Accrued Liabilities</u> | <u>Estimated Range of Loss</u> |              |
|--------------------------|----------------------------|--------------------------------|--------------|
|                          |                            | <u>Lower</u>                   | <u>Upper</u> |
| As of September 30, 2011 |                            |                                |              |
| Probable                 | \$ 7,754                   | \$ 7,754                       | \$ 7,754     |
| Reasonably Possible      |                            | \$ 3,708                       | \$ 3,708     |
| As of September 30, 2010 |                            |                                |              |
| Probable                 | \$ 4,928                   | \$ 4,928                       | \$ 4,928     |
| Reasonably Possible      |                            | \$ 4,493                       | \$ 4,493     |

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**Note 15. Earmarked Funds**

Earmarked funds are financed by specifically identified revenues, often supplemented by other financing sources, which remain available over time. These specifically identified revenues and other financing sources are required by statute to be used for designated activities, benefits, or purposes, and must be accounted for separately from the Government's general revenues. Other financing sources include Transfer-In/Out without Reimbursement and Imputed Financing from Costs Absorbed by Others.

Public Law 102-395 established the Diversion Control Fee Account in 1993. Fees charged to private sector registrants by the DEA under the Diversion Control Program are set at a level that ensures the recovery of the full costs of operating this program. The program's purpose is to prevent, detect, and investigate the diversion of controlled substances from legitimate channels, while ensuring an adequate and uninterrupted supply of controlled substances required to meet legitimate needs. Strategic objectives include: (1) Identifying and targeting those responsible for the diversion of pharmaceutical controlled substances through traditional investigation and cyber crime initiatives to systematically disrupt and dismantle those entities involved in diversion schemes; (2) Supporting the registrant population with improved technology, including E-Commerce and customer support while maintaining cooperation, support, and assistance from the regulated industry; (3) Educating the public on the dangers of prescription drug abuse and taking proactive enforcement measures to combat emerging drug trends; and, (4) Ensuring an adequate and uninterrupted supply of controlled substances to meet medical and scientific needs.

The Diversion Control Fee Account is a separate account in the General Fund of the Treasury. Each fiscal year, offsetting receipts of \$15 million are deposited in the Diversion Control Fee Account for the operation of the Diversion Control Program. These amounts remain available until expended and are refunded out of that account by the Secretary of the Treasury for reimbursement for expenses incurred in the operation of the Diversion Control Program. In order to sustain operations in both the first quarter (each fiscal year, federal statutes require \$15 million of the total fees collected for the Diversion Control Program to be transferred to the U.S. Treasury) and in years where fees collected do not equal spending requirements, the Diversion Control Fee Account operates similarly to a revolving fund in that excess collections are carried over to the next fiscal year.

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**Note 15. Earmarked Funds (continued)**

As of September 30, 2011 and 2010

|   | 2011                             | 2010                             |
|---|----------------------------------|----------------------------------|
|   | Diversion Control<br>Fee Account | Diversion Control<br>Fee Account |
| <b>Balance Sheets</b>   |                                  |                                  |
| <b>Assets</b>   |                                  |                                  |
| Fund Balance with U.S. Treasury                               | \$ 104,565                       | \$ 123,755                       |
| Other Assets  | 46,184                           | 52,534                           |
| Total Assets  | <u>\$ 150,749</u>                | <u>\$ 176,289</u>                |
| <b>Liabilities</b>  |                                  |                                  |
| Accounts Payable  | \$ 6,923                         | \$ 8,479                         |
| Other Liabilities   | 375,988                          | 327,089                          |
| Total Liabilities   | <u>\$ 382,911</u>                | <u>\$ 335,568</u>                |
| <b>Net Position</b>   |                                  |                                  |
| Cumulative Results of Operations                              | \$ (232,162)                     | \$ (159,279)                     |
| Total Net Position  | <u>\$ (232,162)</u>              | <u>\$ (159,279)</u>              |
| Total Liabilities and Net Position                            | <u>\$ 150,749</u>                | <u>\$ 176,289</u>                |
| <b>For the Fiscal Years Ended September 30, 2011 and 2010</b> |                                  |                                  |
| <b>Statements of Net Cost</b>                                 |                                  |                                  |
| Gross Cost of Operations                                      | \$ 277,514                       | \$ 255,152                       |
| Less: Exchange Revenues                                       | 195,235                          | 189,376                          |
| Net Cost of Operations  | <u>\$ 82,279</u>                 | <u>\$ 65,776</u>                 |
| <b>Statements of Changes in Net Position</b>                  |                                  |                                  |
| Net Position Beginning of Period                              | \$ (159,279)                     | \$ (100,558)                     |
| Other Financing Sources                                       | 9,396                            | 7,055                            |
| Total Financing Sources                                       | <u>9,396</u>                     | <u>7,055</u>                     |
| Net Cost of Operations  | <u>(82,279)</u>                  | <u>(65,776)</u>                  |
| Net Change  | <u>(72,883)</u>                  | <u>( 58,721)</u>                 |
| Net Position End of Period                                    | <u>\$ (232,162)</u>              | <u>\$ (159,279)</u>              |

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**Note 16. Net Cost of Operations by Suborganization**

For the Fiscal Year Ended September 30, 2011

|  | Suborganizations |            |              |
|--|------------------|------------|--------------|
|  | All Other        | Diversion  | Consolidated |
| Goal 1: Prevent Terrorism and Promote the Nation's Security  |                  |            |              |
| Gross Cost   | \$ 106,082       | \$ -       | \$ 106,082   |
| Less: Earned Revenue   | 693              | -          | 693          |
| Net Cost of Operations   | 105,389          | -          | 105,389      |
| Goal 2: Prevent Crime, Enforce Federal Laws, and Represent the Rights and Interests of the American People |                  |            |              |
| Gross Cost   | \$ 2,651,491     | \$ 277,514 | \$ 2,929,005 |
| Less: Earned Revenue   | 526,982          | 195,235    | 722,217      |
| Net Cost of Operations   | 2,124,509        | 82,279     | 2,206,788    |
| Net Cost of Operations   | \$ 2,229,898     | \$ 82,279  | \$ 2,312,177 |

For the Fiscal Year Ended September 30, 2010

|  | Suborganizations |            |              |
|--|------------------|------------|--------------|
|  | All Other        | Diversion  | Consolidated |
| Goal 1: Prevent Terrorism and Promote the Nation's Security  |                  |            |              |
| Gross Cost   | \$ 100,315       | \$ -       | \$ 100,315   |
| Less: Earned Revenue   | 632              | -          | 632          |
| Net Cost of Operations   | 99,683           | -          | 99,683       |
| Goal 2: Prevent Crime, Enforce Federal Laws, and Represent the Rights and Interests of the American People |                  |            |              |
| Gross Cost   | \$ 2,546,050     | \$ 255,152 | \$ 2,801,202 |
| Less: Earned Revenue   | 488,294          | 189,376    | 677,670      |
| Net Cost of Operations   | 2,057,756        | 65,776     | 2,123,532    |
| Net Cost of Operations   | \$ 2,157,439     | \$ 65,776  | \$ 2,223,215 |

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**Note 17. Imputed Financing from Costs Absorbed by Others**

**Imputed Inter-Departmental Financing Sources** are the unreimbursed (i.e., non-reimbursed and under-reimbursed) portion of the full costs of goods and services received by the DEA from a providing entity that is not part of the U.S. Department of Justice. In accordance with SFFAS No. 30, *Inter-Entity Cost Implementation Amending SFFAS 4, Managerial Cost Accounting Standards and Concepts*, the material Imputed Inter-Departmental financing sources recognized by the DEA are the cost of benefits for the Federal Employees Health Benefits Program (FEHB), the Federal Employees' Group Life Insurance Program (FEGLI), the Federal Pension plans that are paid by other Federal entities, and any un-reimbursed payments made from the Treasury Judgment Fund on behalf of the DEA. The Treasury Judgment Fund was established by the Congress and funded at 31 U.S.C. 1304 to pay in whole or in part the court judgments and settlement agreements negotiated by the Department on behalf of agencies, as well as certain types of administrative awards. Interpretation of Federal Financial Accounting Standards Interpretation No. 2, *Accounting for Treasury Judgment Fund Transactions*, requires agencies to recognize liabilities and expenses when unfavorable litigation outcomes are probable and the amount can be estimated and will be paid by the Treasury Judgment Fund.

SFFAS No. 5, *Accounting for Liabilities of the Federal Government*, requires that employing agencies recognize the cost of pensions and other retirement benefits during their employees' active years of service. SFFAS No. 5 requires OPM to provide cost factors necessary to calculate cost. OPM actuaries calculate the value of pension benefits expected to be paid in the future, and then determine the total funds to be contributed by and for covered employees, such that the amount calculated would be sufficient to fund the projected pension benefits. For employees covered by Civil Service Retirement System (CSRS), the cost factors are 30.1% of basic pay for regular, 51.1% for law enforcement officers, and 23.5% regular offset, and 45.6% law enforcement officers offset. For employees covered by Federal Employee Retirement System (FERS), the cost factors are 13.8% of basic pay for regular and 29.8% for law enforcement officers.

The cost to be paid by the other agencies is the total calculated future costs, less employee and employer contributions. In addition, other retirement benefits, which include health and life insurance that are paid by other Federal entities, must also be recorded.

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**Note 17. Imputed Financing from Costs Absorbed by Others (continued)**

For the Fiscal Years Ended September 30, 2011 and 2010

|                                      | <u>2011</u>      | <u>2010</u>      |
|--------------------------------------|------------------|------------------|
| Imputed Inter-Departmental Financing |                  |                  |
| Treasury Judgment Fund               | \$ 3,814         | \$ 6,016         |
| Health Insurance                     | 50,614           | 46,899           |
| Life Insurance                       | 198              | 195              |
| Pension                              | <u>34,603</u>    | <u>22,599</u>    |
| Total Imputed Inter-Departmental     | <u>\$ 89,229</u> | <u>\$ 75,709</u> |

The U.S. Department of the Treasury makes payments for the Judgment Fund, while the OPM pays health insurance, life insurance, and pension amounts in excess of government and employee contributions.

**Imputed Intra-Departmental Financing Sources** as defined in SFFAS No. 4, *Managerial Cost Accounting Standards and Concepts*, are the unreimbursed portion of the full costs of goods and services received by the DEA from a providing entity that is part of the Department. Recognition is required for those transactions determined to be material to the receiving entity. The determination of whether the cost is material requires considerable judgment based on the specific facts and circumstances of each type of good or service provided. SFFAS No. 4 also states that costs for broad and general support need not be recognized by the receiving entity, unless such services form a vital and integral part of the operations or output of the receiving entity. Costs are considered broad and general if they are provided to many, if not all, reporting components and not specifically related to the receiving entity's output. The DEA currently does not record any Imputed Intra-Departmental Financing Sources.

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**Note 18. Information Related to the Statement of Budgetary Resources**

**Apportionment Categories of Obligations Incurred:**

The direct and reimbursable obligations under Categories A and B are reported in the table below. Apportionment categories are determined in accordance with the guidelines provided in Part 4 “Instructions on Budget Execution” of OMB Circular A-11 *Preparation, Submission and Execution of the Budget*. Category A represents resources apportioned for calendar quarters and Category B represents resources apportioned for other time periods or for activities, projects, objectives or for a combination thereof.

|  | Direct<br>Obligations | Reimbursable<br>Obligations | Total<br>Obligations<br>Incurred |
|--|-----------------------|-----------------------------|----------------------------------|
| For the Fiscal Year Ended September 30, 2011 |                       |                             |                                  |
| Obligations Apportioned Under                |                       |                             |                                  |
| Category A                                   | \$ 2,400,410          | \$ 509,012                  | \$ 2,909,422                     |
| Category B                                   | 92,367                | -                           | 92,367                           |
| Total  | <u>\$ 2,492,777</u>   | <u>\$ 509,012</u>           | <u>\$ 3,001,789</u>              |
| For the Fiscal Year Ended September 30, 2010 |                       |                             |                                  |
| Obligations Apportioned Under                |                       |                             |                                  |
| Category A                                   | \$ 2,404,852          | \$ 519,774                  | \$ 2,924,626                     |
| Category B                                   | 127,822               | -                           | 127,822                          |
| Total  | <u>\$ 2,532,674</u>   | <u>\$ 519,774</u>           | <u>\$ 3,052,448</u>              |

**Status of Undelivered Orders:**

Undelivered Orders (UDO) represent the amount of goods and/or services ordered, which have not been actually or constructively received. This amount includes any orders which may have been prepaid or advanced but for which delivery or performance has not yet occurred.

As of September 30, 2011 and 2010

|                                  | 2011              | 2010              |
|----------------------------------|-------------------|-------------------|
| UDO Obligations Unpaid           | \$ 486,168        | \$ 536,545        |
| UDO Obligations Prepaid/Advanced | 60,885            | 60,473            |
| Total UDO                        | <u>\$ 547,053</u> | <u>\$ 597,018</u> |

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**Note 18. Information Related to the Statement of Budgetary Resources (continued)**

**Statement of Budgetary Resources vs. the Budget of the United States Government:**

The following table identifies known differences between the DEA's Statement of Budgetary Resources and the Budget of the United States. The reconciliation as of September 30, 2011 is not presented because the submission of the Budget of the United States Government (Budget) for FY 2013, which presents the execution of the FY 2011 Budget, occurs after publication of these financial statements. The Department of Justice Budget Appendix can be found on the OMB website (<http://www.whitehouse.gov/omb/budget>) and will be available in early February 2012.

For the Fiscal Year Ended September 30, 2010  
(Dollars in Millions)

|   | <u>Budgetary<br/>Resources</u> | <u>Obligations<br/>Incurred</u> | <u>Distributed<br/>Offsetting<br/>Receipts</u> | <u>Net<br/>Outlays</u> |
|---|--------------------------------|---------------------------------|--|------------------------|
| Statement of Budgetary Resources (SBR)                            | \$ 3,276                       | \$ 3,052                        | \$ 232   | \$ 2,064               |
| Funds not Reported in the Budget:                                 |                                |                                 |  |                        |
| Expired Funds   | (66)                           | (37)                            | -  | -                      |
| Appropriated Trust or Special Fund<br>Receipts                    | -                              | -                               | -  | 231                    |
| Redistribution of Clearing Accounts<br>and Miscellaneous Receipts | -                              | -                               | (1)  | 1                      |
| Other   | -                              | -                               | -  | (1)                    |
| Budget of the United States Government                            | <u>\$ 3,210</u>                | <u>\$ 3,015</u>                 | <u>\$ 231</u>                                  | <u>\$ 2,295</u>        |

In addition to the above, reconciliation with the SF-133, *Report on Budget Execution and Budgetary Resources*, was performed. This reconciliation confirmed that differences between the Statement of Budgetary Resources and the SF-133 are also the result of the adjustments identified above.

*U.S. Department of Justice  
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Notes to the Financial Statements  
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**Note 19. Net Custodial Revenue Activity**

For the fiscal periods ended September 30, 2011 and 2010, DEA collected \$97,268 and \$20,963 respectively. These collections include \$15 million of the total fees collected for the cost of operation of the Diversion Control Program and civil monetary penalties related to violations of the Controlled Substances Act that were incidental to DEA's mission. Since DEA has no statutory authority to use these funds, DEA transmits them to the U.S. Treasury's General Fund. The DEA has a custodial liability for funds that have not yet been transmitted to the U.S. Treasury's General Fund. The September 30, 2011 and 2010 balances for custodial liabilities were \$5,199 and \$1,584, respectively.

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**Note 20. Reconciliation of Net Cost of Operations (proprietary) to Budget (formerly the Statement of Financing)**

For the Fiscal Years Ended September 30, 2011 and 2010

|   | <u>2011</u>     | <u>2010</u>      |
|---|-----------------|------------------|
| Resources Used to Finance Activities  |                 |                  |
| Budgetary Resources Obligated   |                 |                  |
| Obligations Incurred  | \$ 3,001,789    | \$ 3,052,448     |
| Less: Spending Authority from Offsetting Collections and Recoveries   | <u>607,344</u>  | <u>628,015</u>   |
| Obligations Net of Offsetting Collections and Recoveries  | 2,394,445       | 2,424,433        |
| Less: Offsetting Receipts   | <u>243,616</u>  | <u>231,967</u>   |
| Net Obligations   | 2,150,829       | 2,192,466        |
| Other Resources   |                 |                  |
| Transfers-In/Out Without Reimbursement  | 14,358          | 9,518            |
| Imputed Financing from Costs Absorbed by Others (Note 17)   | <u>89,229</u>   | <u>75,709</u>    |
| Net Other Resources Used to Finance Activities  | <u>103,587</u>  | <u>85,227</u>    |
| Total Resources Used to Finance Activities  | 2,254,416       | 2,277,693        |
| Resources Used to Finance Items not Part of the Net Cost of Operations  |                 |                  |
| Net Change in Budgetary Resources Obligated for Goods, Services,<br>and Benefits Ordered but not Yet Provided | 20,755          | (102,608)        |
| Resources That Fund Expenses Recognized in Prior Periods (Note 21)  | (171)           | (12,067)         |
| Resources That Finance the Acquisition of Assets  | (86,036)        | (62,683)         |
| Other Resources or Adjustments to Net Obligated Resources<br>That do not Affect Net Cost of Operations        | <u>(8,692)</u>  | <u>(1,714)</u>   |
| Total Resources Used to Finance Items not Part of the Net Cost<br>of Operations                               | <u>(74,144)</u> | <u>(179,072)</u> |
| Total Resources Used to Finance the Net Cost of Operations  | \$ 2,180,272    | \$ 2,098,621     |

***U.S. Department of Justice  
Drug Enforcement Administration  
Notes to the Financial Statements  
(Dollars in Thousands, Except as Noted)***

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**Note 20. Reconciliation of Net Cost of Operations (proprietary) to Budget (formerly the Statement of Financing) (continued)**

| For the Fiscal Years Ended September 30, 2011 and 2010  | <u>2011</u>         | <u>2010</u>         |
|---|---------------------|---------------------|
| Components of Net Cost of Operations That Will not Require<br>or Generate Resources in the Current Period       |                     |                     |
| Components That Will Require or Generate Resources<br>in Future Periods (Note 21)                               | \$ 55,997           | \$ 53,396           |
| Depreciation and Amortization   | 78,307              | 71,510              |
| Other   | <u>(2,399)</u>      | <u>(312)</u>        |
| Total Components of Net Cost of Operations That Will not<br>Require or Generate Resources in the Current Period | <u>131,905</u>      | <u>124,594</u>      |
| Net Cost of Operations  | <u>\$ 2,312,177</u> | <u>\$ 2,223,215</u> |

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**Note 21. Explanation of Differences Between Liabilities not Covered by Budgetary Resources and Components of Net Cost of Operations Requiring or Generating Resources in Future Periods**

Liabilities that are not covered by realized budgetary resources and for which there is not certainty that budgetary authority will be realized, such as the enactment of an appropriation, are considered liabilities not covered by budgetary resources. These liabilities totaling \$642,165 and \$586,277 on September 30, 2011 and 2010, respectively, are discussed in Note 10, *Liabilities not Covered by Budgetary Resources*. Decreases in these liabilities result from current year budgetary resources that were used to fund expenses recognized in prior periods. Increases in these liabilities represent unfunded expenses that were recognized in the current period. These increases, along with the change in the portion of exchange revenue receivables from the public, which are not considered budgetary resources until collected, represent components of current period net cost of operations that will require or generate budgetary resources in future periods. The changes in liabilities not covered by budgetary resources and receivables generating resources in future periods are comprised of the following:

For the Fiscal Years Ended September 30, 2011 and 2010

|  | <u>2011</u>      | <u>2010</u>        |
|--|------------------|--------------------|
| Resources that Fund Expenses Recognized in Prior Periods   |                  |                    |
| Decrease in Accrued Annual and Compensatory Leave  | (171)            | -                  |
| Decrease in Contingent Liabilities   | -                | (12,067)           |
| Total Resources that Fund Expenses Recognized in Prior Periods                                       | <u>\$ (171)</u>  | <u>\$ (12,067)</u> |
|  |                  |                    |
| Components of Net Cost of Operations that Will Require or Generate Resources in Future Periods       |                  |                    |
| Increase in Accrued Annual and Compensatory Leave Liabilities  | \$ -             | \$ 5,134           |
| (Increase)/Decrease in Exchange Revenue Receivable from the Public                                   | (62)             | 261                |
| Other  |                  |                    |
| Increase in Actuarial FECA Liabilities   | 4,988            | 5,550              |
| Increase in Accrued FECA Liabilities   | 571              | 1,057              |
| Increase in Deferred Revenue   | 47,578           | 41,324             |
| Increase in Contingent Liability   | 2,826            | -                  |
| Increase in Other Unfunded Employment Related Liabilities  | 96               | 70                 |
| Total Other  | <u>56,059</u>    | <u>48,001</u>      |
| Total Components of Net Cost of Operations That Will Require or Generate Resources in Future Periods | <u>\$ 55,997</u> | <u>\$ 53,396</u>   |

**Required Supplementary Information**  
**Unaudited**

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U.S. Department of Justice  
Drug Enforcement Administration  
Required Supplementary Information  
Combining Statement of Budgetary Resources  
For The Fiscal Year Ended September 30, 2011

**Dollars in Thousands**

|  | S&E                        | Violent Crime          | Diversion                | Construction           | Total                      |
|--|----------------------------|------------------------|--------------------------|------------------------|----------------------------|
| <b>Budgetary Resources</b>                                       |                            |                        |                          |                        |                            |
| Unobligated Balance, Brought Forward, October 1                  | \$ 154,944                 | \$ 251                 | \$ 68,090                | \$ 106                 | \$ 223,391                 |
| Recoveries of Prior Year Unpaid Obligations                      | 88,123                     | -                      | 13,930                   | -                      | 102,053                    |
| Budget Authority   |                            |                        |                          |                        |                            |
| Appropriations Received  | 2,019,683                  | -                      | 242,673                  | -                      | 2,262,356                  |
| Spending Authority from Offsetting Collections                   |                            |                        |                          |                        |                            |
| Earned   |                            |                        |                          |                        |                            |
| Collected  | 529,404                    | -                      | 534                      | -                      | 529,938                    |
| Change in Receivables from Federal Sources                       | 4,563                      | -                      | -                        | -                      | 4,563                      |
| Change in Unfilled Customer Orders                               |                            |                        |                          |                        |                            |
| Advance Received   | (28)                       | -                      | -                        | -                      | (28)                       |
| Without Advance from Federal Sources                             | (29,182)                   | -                      | -                        | -                      | (29,182)                   |
| Subtotal Budget Authority  | <u>2,524,440</u>           | <u>-</u>               | <u>243,207</u>           | <u>-</u>               | <u>2,767,647</u>           |
| Nonexpenditure Transfers, Net, Actual                            | 71,029                     | -                      | -                        | -                      | 71,029                     |
| Permanently not Available  | (4,039)                    | -                      | -                        | -                      | (4,039)                    |
| <b>Total Budgetary Resources</b>                                 | <u><u>\$ 2,834,497</u></u> | <u><u>\$ 251</u></u>   | <u><u>\$ 325,227</u></u> | <u><u>\$ 106</u></u>   | <u><u>\$ 3,160,081</u></u> |
| <b>Status of Budgetary Resources</b>                             |                            |                        |                          |                        |                            |
| Obligations Incurred   |                            |                        |                          |                        |                            |
| Direct   | \$ 2,208,919               | \$ 251                 | \$ 283,501               | \$ 106                 | \$ 2,492,777               |
| Reimbursable   | 509,012                    | -                      | -                        | -                      | 509,012                    |
| Total Obligations Incurred                                       | <u>2,717,931</u>           | <u>251</u>             | <u>283,501</u>           | <u>106</u>             | <u>3,001,789</u>           |
| Unobligated Balance - Available                                  |                            |                        |                          |                        |                            |
| Apportioned  | 79,056                     | -                      | 39,447                   | -                      | 118,503                    |
| Total Unobligated Balance - Available                            | <u>79,056</u>              | <u>-</u>               | <u>39,447</u>            | <u>-</u>               | <u>118,503</u>             |
| Unobligated Balance not Available                                | 37,510                     | -                      | 2,279                    | -                      | 39,789                     |
| <b>Total Status of Budgetary Resources</b>                       | <u><u>\$ 2,834,497</u></u> | <u><u>\$ 251</u></u>   | <u><u>\$ 325,227</u></u> | <u><u>\$ 106</u></u>   | <u><u>\$ 3,160,081</u></u> |
| <b>Change in Obligated Balance</b>                               |                            |                        |                          |                        |                            |
| Obligated Balance, Net - Brought Forward, October 1              |                            |                        |                          |                        |                            |
| Unpaid Obligations   | \$ 713,986                 | \$ 5,267               | \$ 55,666                | \$ 2,124               | \$ 777,043                 |
| Less: Uncollected Customer Payments from Federal Sources         | 181,976                    | -                      | -                        | -                      | 181,976                    |
| Total Unpaid Obligated Balance, Net - Brought Forward, October 1 | <u>532,010</u>             | <u>5,267</u>           | <u>55,666</u>            | <u>2,124</u>           | <u>595,067</u>             |
| Obligations Incurred, Net  | 2,717,931                  | 251                    | 283,501                  | 106                    | 3,001,789                  |
| Less: Gross Outlays  | 2,695,393                  | 4,926                  | 262,399                  | 2,031                  | 2,964,749                  |
| Less: Recoveries of Prior Year Unpaid Obligations, Actual        | 88,123                     | -                      | 13,930                   | -                      | 102,053                    |
| Change in Uncollected Customer Payments from Federal Sources     | 24,619                     | -                      | -                        | -                      | 24,619                     |
| Obligated Balance, Net - End of Period                           |                            |                        |                          |                        |                            |
| Unpaid Obligations   | 648,402                    | 591                    | 62,838                   | 199                    | 712,030                    |
| Less: Uncollected Customer Payments from Federal Sources         | 157,357                    | -                      | -                        | -                      | 157,357                    |
| <b>Total Unpaid Obligated Balance, Net - End of Period</b>       | <u><u>\$ 491,045</u></u>   | <u><u>\$ 591</u></u>   | <u><u>\$ 62,838</u></u>  | <u><u>\$ 199</u></u>   | <u><u>\$ 554,673</u></u>   |
| <b>Net Outlays</b>   |                            |                        |                          |                        |                            |
| Gross Outlays  | \$ 2,695,393               | \$ 4,926               | \$ 262,399               | \$ 2,031               | \$ 2,964,749               |
| Less: Offsetting Collections                                     | 529,376                    | -                      | 534                      | -                      | 529,910                    |
| Less: Distributed Offsetting Receipts                            | 942                        | -                      | 242,674                  | -                      | 243,616                    |
| <b>Total Net Outlays</b>   | <u><u>\$ 2,165,075</u></u> | <u><u>\$ 4,926</u></u> | <u><u>\$ 19,191</u></u>  | <u><u>\$ 2,031</u></u> | <u><u>\$ 2,191,223</u></u> |

U.S. Department of Justice  
Drug Enforcement Administration  
Required Supplementary Information  
Combining Statement of Budgetary Resources  
For The Fiscal Year Ended September 30, 2010

Dollars in Thousands

|  | S&E                 | Violent Crime   | Diversion         | Construction    | Total               |
|--|---------------------|-----------------|-------------------|-----------------|---------------------|
| <b>Budgetary Resources</b>                                       |                     |                 |                   |                 |                     |
| Unobligated Balance, Brought Forward, October 1                  | \$ 235,861          | \$ 204          | \$ 87,806         | \$ 8            | \$ 323,879          |
| Recoveries of Prior Year Unpaid Obligations                      | 111,847             | 45              | 17,235            | -               | 129,127             |
| Budget Authority   |                     |                 |                   |                 |                     |
| Appropriations Received  | 2,053,353           | -               | 230,836           | -               | 2,284,189           |
| Spending Authority from Offsetting Collections Earned            |                     |                 |                   |                 |                     |
| Collected  | 537,465             | 2               | 209               | 126             | 537,802             |
| Change in Receivables from Federal Sources                       | (33,532)            | -               | -                 | -               | (33,532)            |
| Change in Unfilled Customer Orders                               |                     |                 |                   |                 |                     |
| Advance Received   | 25                  | -               | -                 | -               | 25                  |
| Without Advance from Federal Sources                             | (5,407)             | -               | -                 | -               | (5,407)             |
| Subtotal Budget Authority  | 2,551,904           | 2               | 231,045           | 126             | 2,783,077           |
| Nonexpenditure Transfers, Net, Actual                            | 39,756              | -               | -                 | -               | 39,756              |
| <b>Total Budgetary Resources</b>                                 | <b>\$ 2,939,368</b> | <b>\$ 251</b>   | <b>\$ 336,086</b> | <b>\$ 134</b>   | <b>\$ 3,275,839</b> |
| <b>Status of Budgetary Resources</b>                             |                     |                 |                   |                 |                     |
| Obligations Incurred   |                     |                 |                   |                 |                     |
| Direct   | \$ 2,264,650        | \$ -            | \$ 267,996        | \$ 28           | \$ 2,532,674        |
| Reimbursable   | 519,774             | -               | -                 | -               | 519,774             |
| Total Obligations Incurred                                       | 2,784,424           | -               | 267,996           | 28              | 3,052,448           |
| Unobligated Balance - Available                                  |                     |                 |                   |                 |                     |
| Apportioned  | 126,561             | 251             | 68,090            | 106             | 195,008             |
| Total Unobligated Balance - Available                            | 126,561             | 251             | 68,090            | 106             | 195,008             |
| Unobligated Balance not Available                                | 28,383              | -               | -                 | -               | 28,383              |
| <b>Total Status of Budgetary Resources</b>                       | <b>\$ 2,939,368</b> | <b>\$ 251</b>   | <b>\$ 336,086</b> | <b>\$ 134</b>   | <b>\$ 3,275,839</b> |
| <b>Change in Obligated Balance</b>                               |                     |                 |                   |                 |                     |
| Obligated Balance, Net - Brought Forward, October 1              |                     |                 |                   |                 |                     |
| Unpaid Obligations   | \$ 623,944          | \$ 5,548        | \$ 55,294         | \$ 2,460        | \$ 687,246          |
| Less: Uncollected Customer Payments from Federal Sources         | 220,915             | -               | -                 | -               | 220,915             |
| Total Unpaid Obligated Balance, Net - Brought Forward, October 1 | 403,029             | 5,548           | 55,294            | 2,460           | 466,331             |
| Obligations Incurred, Net  | 2,784,423           | -               | 267,997           | 28              | 3,052,448           |
| Less: Gross Outlays  | 2,582,533           | 237             | 250,390           | 364             | 2,833,524           |
| Less: Recoveries of Prior Year Unpaid Obligations, Actual        | 111,847             | 45              | 17,235            | -               | 129,127             |
| Change in Uncollected Customer Payments from Federal Sources     | 38,939              | -               | -                 | -               | 38,939              |
| Obligated Balance, Net - End of Period                           |                     |                 |                   |                 |                     |
| Unpaid Obligations   | 713,986             | 5,267           | 55,666            | 2,124           | 777,043             |
| Less: Uncollected Customer Payments from Federal Sources         | 181,976             | -               | -                 | -               | 181,976             |
| <b>Total Unpaid Obligated Balance, Net - End of Period</b>       | <b>\$ 532,010</b>   | <b>\$ 5,267</b> | <b>\$ 55,666</b>  | <b>\$ 2,124</b> | <b>\$ 595,067</b>   |
| <b>Net Outlays</b>   |                     |                 |                   |                 |                     |
| Gross Outlays  | \$ 2,582,533        | \$ 237          | \$ 250,390        | \$ 364          | \$ 2,833,524        |
| Less: Offsetting Collections                                     | 537,490             | 2               | 209               | 126             | 537,827             |
| Less: Distributed Offsetting Receipts                            | 1,131               | -               | 230,836           | -               | 231,967             |
| <b>Total Net Outlays</b>   | <b>\$ 2,043,912</b> | <b>\$ 235</b>   | <b>\$ 19,345</b>  | <b>\$ 238</b>   | <b>\$ 2,063,730</b> |